

Salem Area Mass Transit District
BOARD OF DIRECTORS MEETING

Thursday, May 25, 2023 at 6:30 PM

This meeting is open to the public, please see page 2 for available formats.

AGENDA

- I. CALL TO ORDER**
 - A. Note the Attendance for a Quorum
 - B. Pledge of Allegiance
 - C. Safety Moment
- II. ANNOUNCEMENTS AND CHANGES TO AGENDA**
- III. PRESENTATION(S)**
- IV. PUBLIC COMMENT ***
- V. CONSENT CALENDAR ****
 - A. Approval of Minutes**
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 - B. Routine Business Items**
 - 1. Adopt Resolution 2023-06, Approve FY 23 FTA 5310 Apportionment 12
- VI. ITEMS DEFERRED FROM THE CONSENT CALENDAR**
- VII. ACTION ITEMS**
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- IX. GENERAL MANAGER’S REPORT**
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- XI. ADJOURNMENT**

Next Regular Board Meeting Date: Thursday, June 22, 2023

Available meeting formats:

- In Person: Senator Hearing Room at Courthouse Square, 555 Court Street NE, Salem, Oregon 97301
- Zoom Gov.: Meeting ID: 161 750 1876 | Passcode: 581378
Go to: <https://cherrriots-org.zoomgov.com/j/1617501876?pwd=MW1obXdqdKhVa3FMZlczYzIzdExuZz09>
- Comcast Channel 21
- Live Stream: <https://www.capitalcommunitymedia.org/all>
- One Tap Mobile: + 16692545252,,1617501876#,,, *581378# US
- Landline Phone: +1 669 254 5252 US

***Public Comment:** *Designated time for community members to testify before the board on any items of Board business, being limited to three minutes. Public Comments are accepted in writing, by email, in person, or by ZoomGov (Written testimony will be submitted and entered in to the record if it is received by 5:00 P.M. on the day of the meeting).*

Email: Board@cherrriots.org

Mail: Attn: Cherriots Board, 555 Court St. NE, Suite 5230, Salem, OR 97301

****Consent Calendar:** *Items are considered routine and are adopted as a group by a single motion, unless a Board member requests to withdraw an item. Action on items pulled for discussion will be deferred until after adoption of the Consent Calendar.*

***** Board of Director Report:** *Time for Board members to report on transit-related issues through committee and meeting participation, citizen communications, or special projects they are participating in as representatives of the District.*

Virtual Meetings: The Board of Directors meeting is a public meeting; in a place that is ADA- accessible. Board meetings will also be available via *ZoomGov*. The meeting I.D. and passcode are below the agenda.

Closed Captioning (CC): *ZoomGov's* live streaming platform includes Closed Captioning (CC). It is a good tool for aiding viewer participation in the meeting. However, CC does not always translate accurately.

Alternate Formats: This is a public meeting in a place that is ADA accessible. With 48 hours of notice, auxiliary hearing aids and services, and alternate formats for individuals with limited English proficiency are available. Requests can be made to the Clerk of the Board by phone at 503-588-2424 or with the assistance of TTY: Oregon Relay Services at 1-800-735-2900 (or 711). Cherriots administration office hours are Monday-Friday from 8:00 AM to 5:00 PM.

Electronic Copies of the Board's meeting agenda packet are distributed by email 6-7 days prior to the meeting. The agenda packet is also included on the Cherriots website under Public Meetings and Notices at:

<https://www.cherriots.org/meetings/>.

Email Distribution List: To add your email address to the Board's meeting distribution list, please send your email address to the Clerk of the Board at publictestimony@cherriots.org.

Reuniones Virtuales: La reunión de la Junta Directiva es una reunión pública; en un lugar accesible según la ADA. Las reuniones de la junta también estarán disponibles a través de *ZoomGov*. La reunión I.D. y el código de acceso están debajo de la agenda.

Subtítulos (CC): la plataforma de transmisión en vivo de *ZoomGov* incluye subtítulos (CC). Es una buena herramienta para ayudar a los espectadores a participar en la reunión. Sin embargo, CC no siempre traduce con precisión.

Formatos alternativos: esta es una reunión pública en un lugar accesible según la ADA. Con 48 horas de anticipación, se encuentran disponibles audífonos y servicios auxiliares, y formatos alternativos para personas con dominio limitado del inglés. Las solicitudes se pueden hacer al Secretario de la Junta por teléfono al 503-588-2424 o con la ayuda de TTY: Oregon Relay Services al 1-800-735-2900 (o 711). El horario de atención de la administración de Cherriots es de lunes a viernes de 8:00 a. m. a 5:00 p. m.

Las copias electrónicas del paquete de la agenda de la reunión de la Junta se distribuyen por correo electrónico 6-7 días antes de la reunión. El paquete de agenda también se incluye en el sitio web de Cherriots en Reuniones públicas y avisos en: <https://www.cherriots.org/meetings/>.

Lista de distribución de correo electrónico: Para agregar su dirección de correo electrónico a la lista de distribución de reuniones de la Junta, envíe su dirección de correo electrónico al Secretario de la Junta a publictestimony@cherriots.org.



Salem Area Mass Transit District
Board of Directors Work Session Minutes

Senator Hearing Room: 555 Court St. NE, Salem, Oregon 97301

April 27, 2023

Attendees:

Board: President Ian Davidson, Directors Sadie Carney, Maria Hinojos Pressey, Sara Duncan, and Bill Holmstrom. Absent: Ramiro Navarro Jr.

Staff: General Manager Allan Pollock, Deputy General Manager David Trimble, CHRO Christina Conner, CFO Denise LaRue, CCO Patricia Feeny, COO Tom Dietz, Maintenance Manager Gregg Thompson, Capital and Project Control Manager Melissa Kidd, and Executive Assistant Kirra Pressey.

Guest: None

I. CALL TO ORDER

President Ian Davidson called the work session to order at 5:32 P.M.
Attendance was noted and a quorum was present.

II. PRESENTATION / DISCUSSION

A. Capital Projects Update

Presenter: Project Control Manager, Melissa Kidd

Staff Report: Pg. 3-6

Melissa Kidd provided a brief overview of defining characteristics of Capital Projects along with the current process for request and approvals. She also discussed current Capital Projects and provided progress highlights.

B. District Recruitment and Staffing

Presenter: CHRO Christina Conner

Staff Report: Pg. 7-8

Christina Conner discussed Cherriotics current recruitment and hiring process. She also provided a comparison of pre-pandemic vs post-pandemic hiring and the staffing challenges Cherriotics has faced along the way.

III. GENERAL MANAGER COMMENTS

A. No discussion on the Upcoming Board Agenda Items.

B. No discussion on the Board Calendar Review.



IV. WORK SESSION ADJOURNED

President Ian Davidson Adjourned the work session at 6:26 P.M.



Salem Area Mass Transit District
Board of Directors Meeting
April 27, 2023

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Salem Area Mass Transit District
Board of Directors Meeting Minutes

Senator Hearing Room: 555 Court St. NE, Salem, Oregon 97301

April 27, 2023

Full Video of Board Meeting can be accessed at: https://www.youtube.com/playlist?list=PLSUQ1gg6M78XRjv71iYD_YiUu7ABEx92

Attendees:

Board: President Ian Davidson, Directors Sadie Carney, Maria Hinojos Pressey, Sara Duncan, and Bill Holmstrom. Absent: Ramiro Navarro Jr.

Staff: General Manager Allan Pollock, Deputy General Manager David Trimble, CHRO Christina Conner, CFO Denise LaRue, CCO Patricia Feeny, COO Tom Dietz, Service Planning Manager Chris French (Virtual), Contract/Procurement Manager Dan Knauss, Maintenance Manager Gregg Thompson, Security and Emergency Management Manager Karen Garcia, Capital and Project Control Manager Melissa Kidd, Web Systems Administrator Kristian Sorensen (Virtual), and Executive Assistant Kirra Pressey.

Guest: City of Salem Traffic Engineer Kevin Hottmann (Virtual), Roseburg Finance Department Director Ron Harker (Virtual), Mott MacDonald Principle Project Manager Ron Vergara, and Legal Counsel Sara Sayles (Virtual).

I. CALL TO ORDER

- A. President Ian Davidson called the meeting to order at 6:32 P.M.
Attendance was noted and a quorum was present.

- B. For the Safety Moment: With April being Distracted Driving Awareness Month, GM Allan Pollock discussed the four types of distracted driving: visual, auditory, manual, and cognitive. He also provided statistics on the number of MVAs in Oregon caused by distracted driving.

II. ANNOUNCEMENTS / CHANGES TO THE AGENDA

President Davidson announced there would be an APTA Recognition Presentation by GM Pollock following the GFOA Presentation.

III. PRESENTATION(S)

- A. GFOA Presentation
Presenter: Roseburg Finance Department Director / Representative of the Government Finance Officers Association Ron Harker
Staff Report: Pg. 4-8

CFO Denise LaRue introduced Ron Harker who provided a brief overview of both OGFOA and GFOA. He also discussed the requirements surrounding the award being presented: the Certificate of Achievement for Excellence in Financial Reporting for Cherriot's ACFR (Annual Comprehensive Financial Report). He also noted this is the tenth consecutive year Cherriot's has received this award.

B. APTA Recognition

GM Pollock provided pictures from the APTA Mobility Conference and Emerging Leaders Program Graduation. Special recognition was given to Melissa Kidd, who is a graduate of this year's program. In addition, President Davidson presented her with her graduation certificate.

IV. PUBLIC COMMENTS - None

V. CONSENT CALENDAR

Presenter: President Davidson

Staff Report: Pg. 9-38

A. Approval of Minutes

1. March 23, 2023 Board of Directors Work Session
2. March 23, 2023 Board of Directors Meeting

B. Routine Business Items

~~1. Adopt Resolution 2023-04; Amending Resolution 2016-02, Updating Policy No. 113~~
PULLED

2. Award of Contract for Transit Host Services
3. Appoint New Member to Budget Committee
4. Approve CAC Bylaws Revisions, Resolution 2023-05

Motion: **Approve the Consent Calendar with the exception of Item B.1**

Motion By: **Director Maria Hinojos Pressey**

Second: **Director Sadie Carney**

Vote: **Motion Passed Unanimously**

VI. ITEMS DEFERRED FROM THE CONSENT CALENDAR

Item V.B.1 (Adopt Resolution 2023-04; Amending Resolution 2016-02, Updating Policy No. 113) was pulled from the consent calendar by President Davidson in order to ask a clarifying question.

Motion: **Adopt Resolution No. 2023-04 to Amend Resolution No. 2016-02, updating policy No. 113, Designation of General Manager Pro Tempore.**
Motion By: **Director Maria Hinojos Pressey**
Second: **Director Sara Duncan**
Vote: **Motion Passed Unanimously**

VII. ACTION ITEMS

A. Award of Contract for Transit Signal Priority Project

Presenter: Deputy General Manager David Trimble

Staff Report: Pg. 39-41

Deputy GM Trimble discussed the TSP (Traffic Signal Priority) system, providing insight on how it works and the benefits we will see in making transit services more efficient and reliable. He introduced City of Salem Traffic Engineer Kevin Hottmann who in addition to Deputy GM Trimble was able to answer and/or provide clarification for all questions received from the Board.

Motion: **Authorize the General Manager to execute a contract with SinWaves, Inc. dba LYT, for the provision of a traffic signal priority system, for an amount not to exceed \$388,380.**
Motion By: **Director Sadie Carney**
Second: **Director Sara Duncan**
Vote: **Motion Passed Unanimously**

B. Award of Contract for Project Management Services

Presenter: Deputy General Manager David Trimble

Staff Report: Pg. 42-46

Deputy GM Trimble presented an overview of the minimum services to be provided from Mott MacDonald LLC, along with the projects in which they would be assisting and contributing their expertise. Both Mott MacDonald's Principle Project Manager Ron Vergara and Deputy GM Trimble were able to answer and/or provide clarification for all questions received from the Board.

Motion: **Authorize the General Manager to execute a contract with Mott MacDonald LLC for project management services for a four (4) year base term and three (3) one-year contract extensions for an amount not to exceed \$1,687,000.**
Motion By: **Director Sara Duncan**
Second: **President Ian Davidson**
Vote: **Motion Passed Unanimously**

C. Authorize Contract Amendment for Purchase of Five 40' Battery Electric Buses

Presenter: Maintenance Manager Gregg Thompson

Staff Report: Pg. 47-49

Greg Thompson provided insight on the difference between the previously approved and the current proposed, amended contract with Gillig.

Motion: **Authorize the General Manager to execute a contract amendment with Gillig for the purchase of five (5) 40' battery electric buses to replace five 35' diesel buses for an amount not exceed \$5,386,750.**

Motion By: **Director Maria Hinojos Pressey**

Second: **Director Sara Duncan**

Vote: **Motion Passed Unanimously**

D. Award of Contract for Security Services

Presenter: Security and Emergency Management Manager Karen Garcia

Staff Report: Pg. 50-55

Karen Garcia discussed the increased security services PPC Solutions would provide including mobile security patrols and an increased security presence onboard buses. She also discussed the financial impact of the increased services.

Motion: **Authorize the General Manager to enter into a contract with PPC Solutions, Inc. for the delivery of transit security services and approve a project budget total not to exceed \$11,000,000 (eleven million dollars) over four (4) base years with three (3) one-year option years.**

Motion By: **Director Sadie Carney**

Second: **Director Sara Duncan**

Vote: **Motion Passed Unanimously**

E. Adoption of Resolution No. 2023-03; Approve Board Travel Policy

Presenter: CFO Denise LaRue

Staff Report: Pg. 56-77

Denise LaRue advised the Board the requested changes to Policy No. 122 made at the previous Board Meeting on 3/23/2023, have been taken into account and the policy adjusted accordingly.

Motion: **Adopt Resolution No. 2023-03, as shown in Attachment A, which provides guidance for authorization and reimbursement for Board of Directors travel on behalf of Salem Area Mass Transit District.**

Motion By: **Director Maria Hinojos Pressey**

Second: **Director Sadie Carney**

Vote: **Motion Passed Unanimously**

VIII. INFORMATIONAL REPORTS – None

IX. GENERAL MANAGER’S REPORT

GM Pollock provided the General Manager’s report.

X. BOARD REPORT

President Davidson and Directors provided reports on committees and activities in which they represent SAMTD.

XI. ADJOURN

President Davidson adjourned the meeting at 8:20 P.M.

Respectfully Submitted

Ian T. Davidson, President



BOARD MEETING MEMO

Agenda Item V.B.1

To: Board of Directors

From: Ron Harding, Chair, Statewide Transportation Improvement Fund
Advisory Committee (STIFAC)
Ted Stonecliffe, Transit Planner II, Programs

Thru: Allan Pollock, General Manager

Date: May 25, 2023

Subject: Approval for funding the Federal Transit Administration (FTA) Section 5310 grants for Fiscal Year 2023 (FY23).

ISSUE

Shall the Board adopt Resolution No. 2023-06 ([Attachment A](#)), approving funding of the FTA FY23 Section 5310 projects following the STIFAC's recommendation, and direct the General Manager to submit the application for the Section 5310 grants in accordance with the recommendation?

BACKGROUND AND FINDINGS

Salem Area Mass Transit District (SAMTD) serves as the designated recipient for the FTA Section 5310 funds for the Salem-Keizer urbanized area because the population is greater than 200,000, therefore classifying the urban area as a "large" urban area. The purpose of the Section 5310 grant program is to enhance the mobility of seniors and individuals with disabilities. As the designated recipient of these funds, the District conducts a selection process to determine the use of the funds, and to certify that projects were derived from the Coordinated Public Transit – Human Services Transportation Plan (Coordinated Plan).

A public notice of this year's Section 5310 grant solicitation was published in the Statesman Journal newspaper on March 16, 2023. The amount of the grant funds available is \$376,958. Both English and Spanish versions of the notice were posted on the District's website during the entire application period (March 16, 2023 through April 16, 2023). Announcements were sent out to current grantees of these funds to ensure they were aware of the solicitation of applications for funding.

In accordance with the District's Section 5310 Program Management Plan (PMP) dated May 11, 2015, a Technical Advisory Committee (TAC) was formed to review and rank

applications received by the April 16, 2023 deadline. The TAC consisted of all STIFAC members, and one member of the Salem Keizer Area Transportation Study (SKATS).

The TAC met on April 25, 2023 to hear presentations from applicants, discuss and rank the projects, and make a recommendation to the STIFAC for funding.

A primary priority of the PMP related to project selection, is to ensure the project selection process was guided by the currently adopted Coordinated Plan. In order for a Section 5310 project to be funded, it must be listed in the Coordinated Plan. Secondly, there must be a coordination of projects to ensure at least 55 percent of the annual apportionment is used for “traditional” 5310 projects as defined in the FTA Circular (FTA C 9070.1G dated July 7, 2014 (“Circular”).

No other applications were received from eligible nonprofit agencies. SAMTD is eligible for the funds when there are no eligible nonprofit applicants.

Of the three applications submitted for the Section 5310 FTA funds, Cherriots Mobility Management Call Center and SAMTD Cherriots Shop and Ride Preventive Maintenance applications qualify as traditional projects. The SAMTD Cherriots Shop and Ride purchased service application qualifies as an “other” project.

Table 1. STIFAC recommendation for funding Section 5310 projects

Rank	Project	Category	Funding
1	Cherriots Mobility Management Call Center	Traditional	\$195,327
2	Cherriots Shop and Ride Purchased Service	Non-traditional	\$169,631
3	Cherriots Shop and Ride Preventative Maintenance	Traditional	\$ 12,000
Total:			\$376,958

The funding distribution shown in Table 1 above satisfies the requirement for 55 percent traditional projects and 45 percent other projects based on the estimated amount of \$376,958.

FINANCIAL IMPACT

The budgets for Cherriots Shop and Ride and Mobility Management have historically been entirely funded by grant funds, the majority of which comes from the Section 5310 program. These services are listed in the SAMTD’s Adopted Budget in the Transportation Services section. These services will be accounted for in all future budgets.

RECOMMENDATION

The STIF Advisory Committee recommends that the Board adopt Resolution No. 2023-06, approving funding of the FY23 Section 5310 projects following the committee's recommendation, and direct the General Manager to submit the application for the Section 5310 grants in accordance with the recommendation.

PROPOSED MOTION

I move that the Board adopt Resolution No. 2023-06, approving funding of the FY23 Section 5310 projects as recommended by the STIF Advisory Committee, and direct the General Manager to submit the application for the Section 5310 grants in accordance with the recommendation.



Resolution No. 2023-06

APPROVAL OF FISCAL YEAR 2023 SECTION 5310 (FTA) GRANT APPLICATIONS

WHEREAS, the Salem Area Mass Transit District, hereafter referred to as “District,” is a designated recipient of Federal Transit Administration’s (FTA) 49 U.S.C. 5310 (Section 5310) Enhanced Mobility of Seniors and Individuals with Disabilities program; and,

WHEREAS, the District has identified a growing need for public transportation in the Salem-Keizer area, with a focus to connect individuals with employment, education, and vital services. The focus of Section 5310 programs is to provide transportation for seniors and individuals with disabilities where public transportation is insufficient, inappropriate, or unavailable.; and,

WHEREAS, as a result of the review will take action identifying which projects to support for funding; and,

WHEREAS, Table 1 attached to this resolution contains the projects and project costs for projects proposed for funding through the Section 5310(FTA) program for Fiscal Year 2023;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF SALEM AREA MASS TRANSIT DISTRICT;

THAT, the Board adopt Resolution No. 2023-06 to approve the list of projects and funding amounts identified in Table 1 attached to this resolution; and direct the General Manager to submit a record of the decision by the Board by June 1, 2023 as is required by the Federal Transit Administration.

ADOPTED by the Board of Directors on the 25th day of May 2023, and effective thereupon.

ATTEST:

Ian Davidson, Board President

Kirra Pressey, Recording Secretary

Resolution No. 2023-06 (continued)

Table 1. STIFAC recommendation for funding Section 5310 projects

Rank	Project	Category	Funding
1	Cherriots Mobility Management Call Center	Traditional	\$195,327
2	Cherriots Shop and Ride Purchased Service	Non-traditional	\$169,631
3	Cherriots Shop and Ride Preventative Maintenance	Traditional	\$ 12,000
		Total:	\$376,958



BOARD MEETING MEMO

Agenda Item VII.A

To: Board of Directors
From: Kirra Pressey, Executive Assistant
Thru: Allan Pollock, General Manager
Date: May 25, 2023
Subject: Adoption of the Fiscal Year 2024 Regular Board Meeting and Work Session Schedule

ISSUE

Shall the Board adopt a Fiscal Year 2024 regular Board meeting and work session schedule?

BACKGROUND AND FINDINGS

Under Rule 11 of the Bylaws, it states that the Board will hold regular meetings on the evening of the fourth Thursday of each month except for meeting-vacations announced in advance. When the day fixed for any regular meeting falls upon a day designated by law as a legal or national holiday, such meetings shall be held on another date and time designated by the Board. Currently, the Board approves their meeting schedule at the May Board meeting.

In prior years, the Board has chosen between two regular meeting schedules:

- **12-Meeting Schedule:** Board Meetings are held on the fourth Thursday of each month at 6:30 P.M., except in November and December due to the holidays (these meetings are typically moved to the third Thursday of the month).
- **11-Meeting Schedule:** Board Meetings are held on the fourth Thursday of each month at 6:30 P.M., except in November and December due to the holidays (the November meeting is typically cancelled, and the December meeting is held on the second Thursday of the month).

Work sessions were previously held on the second Monday of each month as needed. The Board then voted to schedule work sessions on the same day of the Board meetings beginning January 1, 2020, starting at 5:30 P.M.

Both Board meetings and work sessions are held in the Senator Hearing Room at Courthouse Square located at 555 Court Street NE in Salem, Oregon. In addition they are offered electronically utilizing ZoomGov, a web based tool for online meetings.

Regular Board meetings are broadcast the night of the meeting on CC: Media Live Video, and on Comcast Channel 21. Reruns of the Board meeting are shown 4 times in the month on Channel 21 and are available on YouTube via the CC: Media video streaming channel at any time: <https://www.capitalcommunitymedia.org/all>.

The proposed 12-Meeting, FY2024 Schedule can be found in Attachment A. This schedule has the Board's work sessions taking place on the second Thursday of every month at 6:00 P.M. The Board's regular meetings will take place the fourth Thursday of every month at 6:30 P.M., except in November and December due to the holidays. Last year the Board voted to reschedule the Board meetings to the third Thursday of the month; doing so this year would place the meetings on Thursday, November 16, 2023 and Thursday, December 21, 2023.

The proposed 11-Meeting, FY2024 Schedule can be found in Attachment B. This schedule has the Board's work sessions taking place on the second Thursday of every month at 6:00 P.M. except in December in which there would be no scheduled work session. The Board's regular meetings will take place the fourth Thursday of every month at 6:30 P.M., except in November and December due to the holidays. There would be no meeting in November and the December meeting would take place on Thursday, December 14, 2023 (the second Thursday of the month).

FINANCIAL IMPACT

There is no financial impact.

RECOMMENDATION

Staff recommends the Board adopt either the 12-Meeting or 11 Meeting Fiscal Year 2024 regular Board meeting and work session schedule found in Attachment A and B.

PROPOSED MOTION

12-Meeting

I move the Board adopt the 12-Meeting Fiscal Year 2024 regular Board meeting and work session schedule found in Attachment A.

11-Meeting

I move the Board adopt the 11-Meeting Fiscal Year 2024 regular Board meeting and work session schedule found in Attachment B.



SALEM AREA MASS TRANSIT DISTRICT
Board of Directors
Regular Board Meeting and Work Session Dates
Fiscal Year 2024 Meeting Schedule

Work Sessions	Board Meetings
Thursday, July 13, 2023	Thursday, July 27, 2023
Thursday, August 10, 2023	Thursday, August 24, 2023
Thursday, September 14, 2023	Thursday, September 28, 2023
Thursday, October 12, 2023	Thursday, October 26, 2023
Thursday, November 9, 2023	Thursday, November 16, 2023*
Thursday, December 14, 2023	Thursday, December 21, 2023*
Thursday, January 11, 2024	Thursday, January 25, 2024
Thursday, February 8, 2024	Thursday, February 22, 2024
Thursday, March 14, 2024	Thursday, March 28, 2024
Thursday, April 11, 2024	Thursday, April 25, 2024
Thursday, May 9, 2024	Thursday, May 23, 2024
Thursday, June 13, 2024	Thursday, June 27, 2024

The Agenda packets will be available beginning one week prior to each of the Board’s meetings and can be found on the Cherriots website:

<https://www.cherriots.org/meetings/>.

Work Sessions are scheduled for the 2nd Thursday of each month beginning at 6:00 P.M. In addition, Work Sessions may occur on the 4th Thursday of each month prior to the Board Meeting, beginning at 5:30 P.M. as needed.

The regular Board Meetings will be held on the 4th Thursday of each month except in November and December which will be held on the 3rd Thursday of the month due to the holidays.

Both work sessions and regular Board meetings will take place in person in the Senator Hearing Room at Courthouse Square located at 555 Court Street NE in Salem, Oregon, and electronically via ZoomGov. The Board’s business meetings will be broadcast live on Comcast Channel 21 and on YouTube through the Capital Community Media’s website:

<https://www.capitalcommunitymedia.org/all>.



SALEM AREA MASS TRANSIT DISTRICT
Board of Directors
Regular Board Meeting and Work Session Dates
Fiscal Year 2024 Meeting Schedule

Table with 2 columns: Work Sessions and Board Meetings. Rows list dates from July 2023 to June 2024, including 'No November Meeting' and 'Thursday, December 14, 2023*'.

The Agenda packets will be available beginning one week prior to each of the Board's meetings and can be found on the Cherriots website:

https://www.cherriots.org/meetings/.

Work Sessions are scheduled for the 2nd Thursday of each month beginning at 6:00 P.M. except in December, in which there is no scheduled work session. In addition, Work Sessions may occur on the 4th Thursday of each month prior to the Board Meeting, beginning at 5:30 P.M. as needed.

The regular Board Meetings will be held on the 4th Thursday of each month except in November and December due to the holidays. There will be no meeting in November and the December meeting will take place on the 2nd Thursday of the month.

Both work sessions and regular Board meetings will take place in person in the Senator Hearing Room at Courthouse Square located at 555 Court Street NE in Salem, Oregon, and electronically via ZoomGov. The Board's business meetings will be broadcast live on Comcast Channel 21 and on YouTube through the Capital Community Media's website:

https://www.capitalcommunitymedia.org/all.



BOARD MEETING MEMO

Agenda Item VIII.A

To: Board of Directors
From: Bobbi Kidd, Strategic Initiatives Administrator
Thru: Allan Pollock, General Manager
Date: May 25, 2023
Subject: Strategic Plan - FY23 - Q3 Report

ISSUE

Shall the Board receive the third quarter report of the FY 2023 Organizational Strategic Plan?

BACKGROUND AND FINDINGS

The District, with the support of TransPro Consulting, began efforts in creating an updated Strategic Plan in early January 2022. In August 2022, the Board of Directors adopted the new Organizational Strategic Plan. The strategic plan details the District's aspirations and specific steps for attaining goals set forth. It provides clarity around the vision for achieving excellence, supporting employee engagement and professional growth, increasing our value within the community, and achieving financial health.

This report summarizes progress achieved on Organizational Tactics identified in the work plan over the course of FY23 Q3. This is in alignment with the commitment from Executive Leadership and District staff to monitor and report quarterly on Strategic Plan progress. All of the efforts are aligned with the District's four Success Outcomes:

1. Community Value
2. Customer Satisfaction
3. Culture of Ownership
4. Financial Sustainability

FINANCIAL IMPACT

The FY 2023 budget includes funds for year one implementation of the Strategic Plan.

RECOMMENDATION

None. For informational purposes only.

PROPOSED MOTION

None. For informational purposes only.

Strategic Plan FY23 Q3 Report

May 25th, 2023



FISCAL YEAR 2023

CHERRIOTS
SALEM AREA MASS TRANSIT DISTRICT
Strategic Plan



Guiding Principles



VISION
We Deliver Valued
Mobility Options
that Inspire
Community
Pride.

MISSION
Creating Community
Connections

VALUES
Communication
Humility
Excellence • Respect
Resourceful
Inclusive • Ownership
Transparency
Safety



CHERRIOTS Success Outcomes

CHERRIOTS CORE
AREA OF SERVICE /
OPERATIONS

	COMMUNITY VALUE Establish a baseline for the % of community that see value in the agency.	
	CUSTOMER SATISFACTION Establish a baseline Customer Net Promoter Score (NPS).	
	CULTURE OF OWNERSHIP Increase baseline Employee Engagement Score (59%) by 5 points.	
	FINANCIAL SUSTAINABILITY Year 1: Expenditure/Revenue Reporting Year 2: 3-Year Rolling Budget Forecast Year 3: Delivery of Full Capital Program Budget	



Organizational Tactics



Quarter 3 Overview

Agency Tactic Milestones: Quarterly Overview				
Status	Q1 Status	Q2 Status	Q3 Status	Q4 Status
Not Defined or At Risk	0	0	0	0
At Risk	0	1	0	0
In Progress	23	22	22	0
Complete	0	0	0	0
Revised and On Track	0	0	1	0
Total Milestones	23	23	23	23

Organizational Tactic Highlights



Conduct Community Value Surveys

Conduct a community value survey to establish a baseline for the community value success outcome, which is the percent of the community that sees value in the agency. The survey will also include an assessment of the community's perception of safety, transit facility amenities and functions, and other aspects of agency operations. Collaborate with all division heads to ensure the appropriate questions are asked. Develop a plan to improve the baseline community value score based on recommendations from the initial survey.

Owner: Patricia Feeny
Team Members: Melissa Kidd, Lisa

Launch Customer Satisfaction Survey

Support efforts to establish a baseline Net Promoter Score for local, regional and paratransit services, including an assessment of various elements such as satisfaction with existing transit facilities, the impression of safety, and other aspects of agency operations. Collaborate with all division heads to ensure the appropriate questions are asked. Engage frontline employees to learn more about their experiences and the overall customer experience. Develop a plan to improve the baseline customer impression metrics based on recommendations from the survey.

Owners: Patricia Feeny
Team Members: Melissa Kidd

Q1 MILESTONES

- ✓ Begin procurement process.
- ✓ Execute contract.

Q2 MILESTONES

- ✓ Execute survey.
- ✓ Establish baseline data.

Q3 MILESTONES

- ✓ Report recommendations.
- ✓ Establish goals from baseline data.

Q4 MILESTONES

- ✓ Execute second survey.
- ✓ Analyze and compare to baseline data.
- ✓ Report.

Employee Engagement Survey

The employee engagement survey will gauge employee perception of the current state of Cherrriots culture, benefits, compensation, training, communication, etc. This information will aid in the effort to increase Cherrriots baseline employee engagement score of 59% by five points.

Owners: Christina Conner
Team Members: HR Division

Q1 MILESTONES

- ✓ Present concept to staff with an explanation of why this information is important and useful.
- ✓ Develop survey questions.
- ✓ Create survey strategy.

Q2 MILESTONES

- ✓ Deploy survey.

Q3 MILESTONES

- ✓ Review and interpret results.
- ✓ Share findings and action items.

Q4 MILESTONES

- ✓ Revisit survey process listed in Q1 on an annual basis.
- ✓ Compare results to past trends to evaluate the effectiveness of employed tactics.

CHERRIOTS

 **Success Outcome Driven Budget**

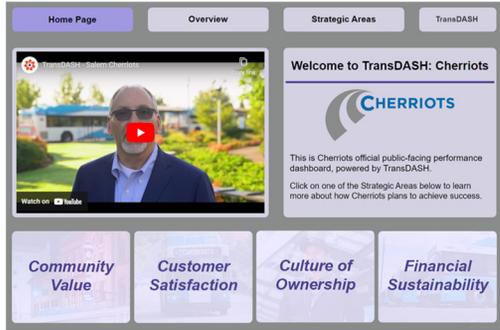
Align the annual budget with defined success outcomes. Division heads should develop and implement project plans for the next fiscal year that aligns with the desired outcomes in the Strategic Plan. Revise report formats to summarize department, division, and organizational financials in a user-friendly format that clearly demonstrates alignment with agency outcomes. Develop data visualizations that are more accessible to a variety of audiences. Streamline financial reporting.

Owners: Denise LaRue

Team Members: Controller, Communication Division, Tim Reedy, Kathleen Smidt, Peggy Greene

Q1 MILESTONES	Q2 MILESTONES	Q3 MILESTONES	Q4 MILESTONES
<ul style="list-style-type: none"> ✓ Convene to discuss what the defined success outcomes would look like from a budgetary standpoint. 	<ul style="list-style-type: none"> ✓ Build success outcomes into the existing budget program. ✓ Begin to discuss how this will look in Tyler Munis to incorporate into the design of the new ERP System. 	<ul style="list-style-type: none"> ✓ Work with Directors to break out the expense estimation for the 2024 budget. 	<ul style="list-style-type: none"> ✓ Work to get budget committee approval on 2024 budget, designed for tracking success outcomes.

TransDASH



CHERRIOTS

CHERRIOTS

TransDASH

- Completed end of Quarter 3 data submission
- National Quarterly Results Presentation is on May 31st
- TransDASH dashboard has gone live on our internal portal
- Goal is to get the dashboard public by end of Q4

General Updates

- Updating Strategic Plan documents in preparation for FY 24
- TransPro will be onsite in June to present survey results at the board meeting
- 25 Division Tactics underway as well

CHERRIOTS

Plans for Q4

- Continue achieving progress on Organizational and Division Tactics
- Q4 data uploaded to TransDASH in July
- FY23 recap/lessons learned
- FY24 Strategic Plan kickoff





BOARD MEETING MEMO

Agenda Item No. VIII.B

To: Board of Directors
From: Chris French, Service Planning Manager
David Trimble, Deputy General Manager
Thru: Allan Pollock, General Manager
Date: May 25, 2023
Subject: Performance Report – FY23 Q3

ISSUE

Shall the Board receive the quarterly information briefing on Cherriots services for the third quarter of FY23?

BACKGROUND AND FINDINGS

The third quarter of Fiscal Year 2023 (FY23 Q3) began January 1, 2023 and ended March 31, 2023. Performance measures (total, year-to-date, and daily average revenue hours, revenue miles, and rides) for FY23 Q3 are included in Attachment A. The data for these measures are derived from adjusted Trapeze schedules, vehicle fare boxes, rider counting systems, and reservation software (Route Match).

All weekday, Saturday, and Sunday total and daily average data found in Attachment A and this memo are compared to the same time period of the previous fiscal year, FY22 Q3. Year-to-date data comparisons between FY22 and FY23 are also included for weekday and Saturday data. However, because Cherriots implemented Sunday service in September 2021, Sunday year-to-date comparisons are not available. Cherriots Regional, Cherriots Regional Deviated-Fixed Route, and Cherriots Shop and Ride services do not operate on Sundays.

Data for this quarter reflects the changes to weekday service made in response to the COVID-19 pandemic during FY22 Q3 and FY23 Q3. The weekday service level operating during FY22 Q3 was 90% of the pre-pandemic level while the weekday service level operating during FY23 Q3 was 93% of the pre-pandemic level. Saturday service levels have been maintained at 100% of the pre-pandemic level since July 2020. Sunday service has operated at 100% of the planned service level since its implementation in September 2021.

On November 11, 2021, Cherriots began operating a level of service on all holidays except Thanksgiving Day, Christmas Day, and New Year's Day. In FY23 Q3, Cherriots operated at the Saturday service level on Dr. Martin Luther King, Jr. Day (Monday, January 16) and at the Sunday service level on Presidents Day (Monday, February 20). Total rides on holidays this quarter are also included in this memo.

Revenue Hours, Revenue Miles, Rides, and Fares

Cherriots Local

Includes local bus service and local commuter express service.

- *Revenue Hours* –
 - Weekday - Increased by 27.5 hours on average per day, (+4.5%).
 - Saturday – There was no change in hours on average per day.
 - Sunday – There was no change in hours on average per day.

- *Revenue Miles* –
 - Weekday - Increased by 321.5 miles on average per day, (+4.2%).
 - Saturday – There was no change in miles on average per day.
 - Sunday – There was no change in miles on average per day.

- *Rides* –
 - Weekday - Increased by 2,368 rides per day, (+34.2%).
 - Saturday – Increased by 1,292 rides per day, (+35.6%).
 - Sunday – Increased by 837 rides per day, (+47.3%).
 - Total rides for all service days was 694,011.

- *Fares* –
 - Weekday -
 - Full fare category usage - Increased by 27,546 uses, (+18.3%).
 - Reduced fare category usage – Increased by 22,528 uses, (+15.3%).
 - Youth Zero Pass usage – Increased by 69,545 uses over FY22 Q2 youth fare category usage (+66.3%).
 - Free fare category usage – Increased by 9,279 uses, (+52.2%).
 - Saturday –
 - Full fare category usage - Increased by 2,755 uses, (+15.7%).
 - Reduced fare category usage - Increased by 1,614 uses, (+11.0%).
 - Youth Zero Pass usage – Increased by 6,899 uses over FY22 Q3 youth fare category usage, (+85.0%).

- Free fare category usage – Decreased by 99 uses, (-5.6%).
- Sunday –
 - Full fare category usage - Increased by 875 uses, (+10.2%).
 - Reduced fare category usage - Increased by 509 uses, (+7.0%).
 - Youth Zero Pass usage – Increased by 3,616 uses over FY22 Q3 youth fare category usage, (+80.4%).
 - Free fare category usage – Decreased by 301 uses, (-31.1%).

Cherriots Regional Express

Includes regional commuter express routes.

- *Revenue Hours* –
 - Weekday – Increased by 11.6 hours on average per day, (+17.0%).
 - Saturday – Decreased by 0.2 hours on average per day, (-0.4%).
- *Revenue Miles* –
 - Weekday – Increased by 304.2 miles on average per day, (+21.0%).
 - Saturday – Decreased by 10.6 miles on average per day, (-1.3%).
- *Rides* –
 - Weekday – Increased by 77 rides on average per day, (+36.8%).
 - Saturday – Increased by 46 rides on average per day, (+44.6%).
 - Total rides for all service days was 20,460.
- *Fares* –
 - Weekday -
 - Full fare category usage – Increased by 1,563 uses, (+18.4%).
 - Reduced fare category usage – Increased by 946 uses, (+26.3%).
 - Youth Zero Pass usage – Increased by 2,317 uses over FY22 Q3 youth fare category usage, (+92.1%).
 - Free fare category usage – Increased by 110 uses, (+52.4%).
 - Saturday –
 - Full fare category usage – Increased by 160 uses, (+22.2%).
 - Reduced fare category usage - Increased by 53 uses, (+18.3%).
 - Youth Zero Pass usage – Increased by 327 uses over FY22 Q3 youth fare category usage, (+182.7%).
 - Free fare category usage – Increased by 6 uses, (+17.1%).

Cherriots Regional Deviated-Fixed Route

Includes Route 45 – Central Polk County (operates weekdays only)

- *Revenue Hours* –
 - Weekday – Increased by 0.1 hours on average per day, (+1.2%).

- *Revenue Miles* –
 - Weekday – Increased by 12.3 miles on average per day, (+8.4%).

- *Rides* –
 - Weekday – Decreased by 1 ride on average per day, (-6.9%).
 - Total ridership was 1,092.

- *Fares* – Fares collected for Route 45 are included in the Regional weekday fare category usage numbers.

Cherriots Shop and Ride

Includes dial-a-ride and shopper shuttle. Shop and Ride operates Monday – Friday only.

- *Rides* –
 - Shopper Shuttle did not operate during Q3.
 - Dial-a-ride – Decreased by 1 ride on average per day (-4.5%).

Cherriots LIFT

Paratransit

- *Rides* –
 - Weekday – Increased by 34 rides per day on average, (+13.5%).
 - Saturday – Increased by 1 ride per day on average, (+0.6%).
 - Sunday – Increased by 15 rides per day, (+31.67%).
 - Total rides for both services and all service days was 21,634.

Holiday ridership***Cherriots holiday service***

Includes local bus service only.

- *Rides* –
 - Dr. Martin Luther King, Jr. Day – 5,258 total rides, (+43.6%)
 - Presidents Day – 4,003 total rides, (+44.2%).

FINANCIAL IMPACT

None. For informational purposes only.

RECOMMENDATION

None. For informational purposes only.

PROPOSED MOTION

None. For informational purposes only.

ATTACHMENT A

FY23 Q3 Performance Measures

January - March 2023*

Table 1. Total Revenue Hours

Table 2. Average Revenue Hours / Day

Table 3. Total Revenue Miles

Table 4. Average Revenue Miles / Day

Table 5. Total Boardings

Table 6. Average Boardings / Day

Table 7. Average Boardings / Revenue Hour

Table 8. Year-to-Date Total Revenue Hours, Revenue Miles, and Boardings

Table 9. Fare Type and Category Usage

Table 10. Saturday Total Revenue Hours

Table 11. Saturday Average Revenue Hours / Day

Table 12. Saturday Total Revenue Miles

Table 13. Saturday Average Revenue Miles / Day

Table 14. Saturday Total Boardings

Table 15. Saturday Average Boardings / Day

Table 16. Saturday Average Boardings / Revenue Hour

Table 17. Saturday Year-To-Date Total Revenue Hours, Revenue Miles, and Boardings

Table 18. Saturday Fare Type and Category Usage

Table 19. Sunday Total Revenue Hours

Table 20. Sunday Average Revenue Hours / Day

Table 21. Sunday Total Revenue Miles

Table 22. Sunday Average Revenue Miles / Day

Table 23. Sunday Total Boardings

Table 24. Sunday Average Boardings / Day

Table 25. Sunday Average Boardings / Revenue Hour

Table 26. Sunday Year-To-Date Total Revenue Hours, Revenue Miles, and Boardings

Table 27. Sunday Fare Type and Category Usage

Table 28. Rides / Revenue Hour Comparison

*Data reflects COVID-19 related service reductions

Table 1. Total Revenue Hours

Route (Service Days)	FY22 Q3				FY23 Q3			
	Jan 2022 21	Feb 2022 21	Mar 2022 23	Total 65	Jan 2023 22	Feb 2023 20	Mar 2023 23	Total 65
LOCAL BUS SERVICE								
2 - Market / Brown	1,139	1,071	1,280	3,490	1,196	1,071	1,280	3,547
3 - Portland Road	563	533	630	1,726	590	533	630	1,753
4 - State Street	576	546	645	1,767	604	545	645	1,794
5 - Center Street	1,088	1,021	1,221	3,330	1,140	1,020	1,221	3,381
6 - Fairview Industrial	469	426	514	1,409	492	426	516	1,434
7 - Mission Street	464	440	517	1,421	487	440	517	1,444
8 - 12th / Liberty	464	432	508	1,404	486	433	508	1,427
9 - Cherry / River Road	631	597	708	1,936	659	596	706	1,961
11 - Lancaster / Verda	2,101	1,993	2,351	6,445	2,202	1,992	2,351	6,545
12 - Hayesville Drive	296	281	340	917	310	281	340	931
13 - Silverton Road	552	524	619	1,695	579	524	619	1,722
14 - Windsor Island Road	305	290	351	946	320	290	351	961
16 - Wallace Road	199	180	219	598	209	181	219	609
17 - Edgewater Street	646	601	711	1,958	1,062	950	1,134	3,146
18 - 12th / Liberty	470	426	516	1,412	492	426	515	1,433
19 - Broadway / River Road	1,166	1,096	1,311	3,573	1,224	1,097	1,311	3,632
21 - South Commercial	1,077	1,010	1,208	3,295	1,129	1,010	1,208	3,347
23 - Lansing / Hawthorne	298	283	343	924	313	283	343	939
26 - Glen Creek / Orchard Heights	156	148	179	483	164	148	179	491
27 - Glen Creek / Eola	167	159	192	518	176	159	192	527
<i>Total</i>	<i>12,827</i>	<i>12,057</i>	<i>14,363</i>	<i>39,247</i>	<i>13,834</i>	<i>12,405</i>	<i>14,785</i>	<i>41,024</i>
LOCAL COMMUTER EXPRESS ROUTES								
1X - Wilsonville / Salem Express	238	226	274	738	250	226	274	750
<i>Cherriots Local Totals</i>	<i>13,065</i>	<i>12,283</i>	<i>14,637</i>	<i>39,985</i>	<i>14,084</i>	<i>12,631</i>	<i>15,059</i>	<i>41,774</i>
REGIONAL EXPRESS ROUTES								
10X - Woodburn / Salem Express	348	332	399	1,079	366	329	402	1,097
20X - N. Marion Co. / Salem Express	282	263	320	865	283	255	314	852
30X - Santiam / Salem Express	244	233	283	760	255	231	282	768
40X - Polk County / Salem Express	373	355	430	1,158	511	456	560	1,527
50X - Dallas / Salem Express	111	108	131	350	111	106	127	344
80X - Keizer / Wilsonville Express	N/A	N/A	N/A	N/A	142	126	152	420
<i>Cherriots Regional Express Totals*</i>	<i>1,358</i>	<i>1,291</i>	<i>1,563</i>	<i>4,212</i>	<i>1,668</i>	<i>1,503</i>	<i>1,837</i>	<i>5,008</i>
REGIONAL DEVIATED FIXED ROUTE								
45 - Central Polk County	192	183	221	596	205	185	223	613
<i>Cherriots Regional Totals*</i>	<i>1,550</i>	<i>1,474</i>	<i>1,784</i>	<i>4,808</i>	<i>1,873</i>	<i>1,688</i>	<i>2,060</i>	<i>5,621</i>
SHOP AND RIDE								
Dial-a-Ride	245	206	268	719	230	189	219	638
Shopper Shuttle	0	0	0	0	0	0	0	0
<i>Cherriots Shop and Ride Totals</i>	<i>245</i>	<i>206</i>	<i>268</i>	<i>719</i>	<i>230</i>	<i>189</i>	<i>219</i>	<i>638</i>
LIFT								
ADA	1,999	2,408	2,435	6,842	2,013	1,715	2,056	5,784
DD53	586	537	740	1,863	997	859	1,014	2,870
<i>Cherriots LIFT Totals</i>	<i>2,585</i>	<i>2,945</i>	<i>3,175</i>	<i>8,705</i>	<i>3,010</i>	<i>2,574</i>	<i>3,070</i>	<i>8,654</i>

*FY23 Regional totals include Route 80X. Route 80X was implemented on September 6, 2022

Table 2. Average Revenue Hours / Day

Route	FY22 Q3				FY23 Q3				Percent Change
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total	
(Service Days - Local and LIFT)	21	21	23	65	22	20	23	65	0.0%
(Service Days - Regional and Dial-a-Ride)	20	19	23	62	21	19	23	63	1.6%
LOCAL BUS SERVICE									
2 - Market / Brown	54.2	51.0	55.7	53.7	54.4	53.6	55.7	54.6	1.6%
3 - Portland Road	26.8	25.4	27.4	26.6	26.8	26.7	27.4	27.0	1.6%
4 - State Street	27.4	26.0	28.0	27.2	27.5	27.3	28.0	27.6	1.5%
5 - Center Street	51.8	48.6	53.1	51.2	51.8	51.0	53.1	52.0	1.5%
6 - Fairview Industrial	22.3	20.3	22.3	21.7	22.4	21.3	22.4	22.1	1.8%
7 - Mission Street	22.1	21.0	22.5	21.9	22.1	22.0	22.5	22.2	1.6%
8 - 12th / Liberty	22.1	20.6	22.1	21.6	22.1	21.7	22.1	22.0	1.6%
9 - Cherry / River Road	30.0	28.4	30.8	29.8	30.0	29.8	30.7	30.2	1.3%
11 - Lancaster / Verda	100.0	94.9	102.2	99.2	100.1	99.6	102.2	100.7	1.6%
12 - Hayesville Drive	14.1	13.4	14.8	14.1	14.1	14.1	14.8	14.3	1.5%
13 - Silvertown Road	26.3	25.0	26.9	26.1	26.3	26.2	26.9	26.5	1.6%
14 - Windsor Island Road	14.5	13.8	15.3	14.6	14.5	14.5	15.3	14.8	1.6%
16 - Wallace Road	9.5	8.6	9.5	9.2	9.5	9.1	9.5	9.4	1.8%
17 - Edgewater Street	30.8	28.6	30.9	30.1	48.3	47.5	49.3	48.4	60.7%
18 - 12th / Liberty	22.4	20.3	22.4	21.7	22.4	21.3	22.4	22.0	1.5%
19 - Broadway / River Road	55.5	52.2	57.0	55.0	55.6	54.9	57.0	55.9	1.7%
21 - South Commercial	51.3	48.1	52.5	50.7	51.3	50.5	52.5	51.5	1.6%
23 - Lansing / Hawthorne	14.2	13.5	14.9	14.2	14.2	14.2	14.9	14.4	1.6%
26 - Glen Creek / Orchard Heights	7.4	7.0	7.8	7.4	7.5	7.4	7.8	7.6	1.7%
27 - Glen Creek / Eola	8.0	7.6	8.3	8.0	8.0	8.0	8.3	8.1	1.7%
<i>Total</i>	<i>610.8</i>	<i>574.1</i>	<i>624.5</i>	<i>603.8</i>	<i>628.8</i>	<i>620.3</i>	<i>642.8</i>	<i>631.1</i>	<i>4.5%</i>
LOCAL COMMUTER EXPRESS ROUTES									
1X - Wilsonville / Salem Express	11.9	11.9	11.9	11.9	11.9	11.9	11.9	11.9	0.0%
<i>Cherriots Local Totals</i>	<i>622.1</i>	<i>584.9</i>	<i>636.4</i>	<i>615.2</i>	<i>640.2</i>	<i>631.6</i>	<i>654.7</i>	<i>642.7</i>	<i>4.5%</i>
REGIONAL EXPRESS ROUTES									
10X - Woodburn / Salem Express	17.4	17.5	17.3	17.4	17.4	17.3	17.5	17.4	0.1%
20X - N. Marion Co. / Salem Express	14.1	13.8	13.9	14.0	13.5	13.4	13.7	13.5	-3.1%
30X - Santiam / Salem Express	12.2	12.3	12.3	12.3	12.1	12.2	12.3	12.2	-0.6%
40X - Polk County / Salem Express	18.7	18.7	18.7	18.7	24.3	24.0	24.3	24.2	29.8%
50X - Dallas / Salem Express	5.6	5.7	5.7	5.6	5.3	5.6	5.5	5.5	-3.3%
80X - Keizer / Wilsonville Express	N/A	N/A	N/A	N/A	6.8	6.6	6.6	6.7	N/A
<i>Cherriots Regional Express Totals*</i>	<i>67.9</i>	<i>67.9</i>	<i>68.0</i>	<i>67.9</i>	<i>79.4</i>	<i>79.1</i>	<i>79.9</i>	<i>79.5</i>	<i>17.0%</i>
REGIONAL DEVIATED FIXED ROUTE									
45 - Central Polk County	9.6	9.6	9.6	9.6	9.8	9.7	9.7	9.7	1.2%
<i>Cherriots Regional Totals*</i>	<i>77.5</i>	<i>77.6</i>	<i>77.6</i>	<i>77.5</i>	<i>89.2</i>	<i>88.8</i>	<i>89.6</i>	<i>89.2</i>	<i>15.1%</i>
SHOP AND RIDE									
Dial-a-Ride	12.3	10.8	11.7	11.6	11.0	9.9	9.5	10.1	-12.7%
Shopper Shuttle	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	N/A
<i>Cherriots Shop and Ride Totals</i>	<i>12.3</i>	<i>10.8</i>	<i>11.7</i>	<i>11.6</i>	<i>11.0</i>	<i>9.9</i>	<i>9.5</i>	<i>10.1</i>	<i>-12.7%</i>
LIFT									
ADA	95.2	114.7	105.9	105.3	91.5	85.8	89.4	89.0	-15.5%
DD53	27.9	25.6	32.2	28.7	45.3	43.0	44.1	44.2	54.1%
<i>Cherriots LIFT Totals</i>	<i>123.1</i>	<i>140.2</i>	<i>138.0</i>	<i>133.9</i>	<i>136.8</i>	<i>128.7</i>	<i>133.5</i>	<i>133.1</i>	<i>-0.6%</i>

*FY23 Regional totals include Route 80X. Route 80X was implemented on September 6, 2022

Table 3. Total Revenue Miles

Route	FY22 Q3				FY23 Q3			
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total
LOCAL BUS SERVICE								
2 - Market / Brown	13,332	12,514	14,953	40,799	13,994	12,514	14,953	41,461
3 - Portland Road	6,589	6,245	7,377	20,211	6,910	6,245	7,376	20,531
4 - State Street	5,647	5,349	6,321	17,317	5,922	5,343	6,321	17,586
5 - Center Street	12,346	11,580	13,839	37,765	12,936	11,569	13,839	38,344
6 - Fairview Industrial	7,107	6,449	7,790	21,346	7,447	6,449	7,807	21,703
7 - Mission Street	4,222	3,994	4,641	12,857	4,423	3,994	4,641	13,058
8 - 12th / Liberty	6,202	5,757	6,789	18,748	6,497	5,777	6,789	19,063
9 - Cherry / River Road	9,252	8,760	10,390	28,402	9,715	8,782	10,393	28,890
11 - Lancaster / Verda	27,514	26,086	30,835	84,435	28,855	26,090	30,835	85,780
12 - Hayesville Drive	3,944	3,746	4,535	12,225	4,141	3,746	4,535	12,422
13 - Silverton Road	5,125	4,866	5,748	15,739	5,371	4,866	5,748	15,985
14 - Windsor Island Road	4,591	4,361	5,280	14,232	4,820	4,361	5,280	14,461
16 - Wallace Road	2,566	2,321	2,819	7,706	2,689	2,329	2,819	7,837
17 - Edgewater Street	4,943	4,599	5,447	14,989	9,505	8,520	10,194	28,219
18 - 12th / Liberty	6,266	5,688	6,885	18,839	6,566	5,688	6,877	19,131
19 - Broadway / River Road	12,848	12,060	14,396	39,304	13,491	12,060	14,396	39,947
21 - South Commercial	13,097	12,290	14,694	40,081	13,730	12,284	14,694	40,708
23 - Lansing / Hawthorne	3,853	3,661	4,431	11,945	4,046	3,661	4,431	12,138
26 - Glen Creek / Orchard Heights	1,519	1,443	1,747	4,709	1,595	1,443	1,747	4,785
27 - Glen Creek / Eola	2,257	2,144	2,596	6,997	2,370	2,144	2,596	7,110
<i>Total</i>	<i>153,220</i>	<i>143,913</i>	<i>171,513</i>	<i>468,646</i>	<i>165,023</i>	<i>147,865</i>	<i>176,271</i>	<i>489,159</i>
LOCAL COMMUTER EXPRESS ROUTES								
1X - Wilsonville / Salem Express	7,657	7,274	8,805	23,736	8,040	7,274	8,805	24,119
<i>Cherriots Local Totals</i>	<i>160,877</i>	<i>151,187</i>	<i>180,318</i>	<i>492,382</i>	<i>173,063</i>	<i>155,139</i>	<i>185,076</i>	<i>513,278</i>
REGIONAL EXPRESS ROUTES								
10X - Woodburn / Salem Express	6,922	6,633	7,886	21,441	7,470	6,671	8,156	22,297
20X - N. Marion Co. / Salem Express	6,307	5,619	6,730	18,656	6,166	5,517	6,774	18,457
30X - Santiam / Salem Express	5,041	4,876	5,957	15,874	5,330	4,643	5,950	15,923
40X - Polk County / Salem Express	8,309	7,843	9,399	25,551	10,543	9,696	11,679	31,918
50X - Dallas / Salem Express	2,650	2,582	3,048	8,280	2,861	2,596	3,079	8,536
80X - Keizer / Wilsonville Express	N/A	N/A	N/A	N/A	4,470	3,987	4,823	13,280
<i>Cherriots Regional Express Totals*</i>	<i>29,229</i>	<i>27,553</i>	<i>33,020</i>	<i>89,802</i>	<i>36,840</i>	<i>33,110</i>	<i>40,461</i>	<i>110,411</i>
REGIONAL DEVIATED FIXED ROUTE								
45 - Central Polk County	2,972	2,741	3,400	9,113	3,338	3,024	3,672	10,034
<i>Cherriots Regional Totals*</i>	<i>32,201</i>	<i>30,294</i>	<i>36,420</i>	<i>98,915</i>	<i>40,178</i>	<i>36,134</i>	<i>44,133</i>	<i>120,445</i>
SHOP AND RIDE								
Dial-a-Ride	2,407	2,128	2,734	7,269	2,345	2,112	3,476	7,933
Shopper Shuttle	0	0	0	0	0	0	0	0
<i>Cherriots Shop and Ride Totals</i>	<i>2,407</i>	<i>2,128</i>	<i>2,734</i>	<i>7,269</i>	<i>2,345</i>	<i>2,112</i>	<i>3,476</i>	<i>7,933</i>
LIFT								
ADA	23,423	28,490	29,609	81,522	24,148	21,226	26,029	71,403
DD53	8,505	7,949	10,765	27,219	14,257	12,595	14,841	41,693
<i>Cherriots LIFT Totals</i>	<i>31,928</i>	<i>36,439</i>	<i>40,374</i>	<i>108,741</i>	<i>38,405</i>	<i>33,821</i>	<i>40,870</i>	<i>113,096</i>

*FY23 Regional totals include Route 80X. Route 80X was implemented on September 6, 2022

Table 4. Average Revenue Miles / Day

Route	FY22 Q3				FY23 Q3				Percent Change
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total	
(Service Days - Local and LIFT)	21	21	23	65	22	20	23	65	0.0%
(Service Days - Regional and Dial-a-Ride)	20	19	23	62	21	19	23	63	1.6%
LOCAL BUS SERVICE									
2 - Market / Brown	634.9	595.9	650.1	627.7	636.1	625.7	650.1	637.9	1.6%
3 - Portland Road	313.8	297.4	320.7	310.9	314.1	312.3	320.7	315.9	1.6%
4 - State Street	268.9	254.7	274.8	266.4	269.2	267.2	274.8	270.6	1.6%
5 - Center Street	587.9	551.4	601.7	581.0	588.0	578.5	601.7	589.9	1.5%
6 - Fairview Industrial	338.4	307.1	338.7	328.4	338.5	322.5	339.4	333.9	1.7%
7 - Mission Street	201.0	190.2	201.8	197.8	201.0	199.7	201.8	200.9	1.6%
8 - 12th / Liberty	295.3	274.1	295.2	288.4	295.3	288.9	295.2	293.3	1.7%
9 - Cherry / River Road	440.6	417.1	451.7	437.0	441.6	439.1	451.9	444.5	1.7%
11 - Lancaster / Verda	1,310.2	1,242.2	1,340.7	1,299.0	1,311.6	1,304.5	1,340.7	1,319.7	1.6%
12 - Hayesville Drive	187.8	178.4	197.2	188.1	188.2	187.3	197.2	191.1	1.6%
13 - Silvertown Road	244.0	231.7	249.9	242.1	244.1	243.3	249.9	245.9	1.6%
14 - Windsor Island Road	218.6	207.7	229.6	219.0	219.1	218.1	229.6	222.5	1.6%
16 - Wallace Road	122.2	110.5	122.6	118.6	122.2	116.5	122.6	120.6	1.7%
17 - Edgewater Street	235.4	219.0	236.8	230.6	432.0	426.0	443.2	434.1	88.3%
18 - 12th / Liberty	298.4	270.9	299.3	289.8	298.5	284.4	299.0	294.3	1.5%
19 - Broadway / River Road	611.8	574.3	625.9	604.7	613.2	603.0	625.9	614.6	1.6%
21 - South Commercial	623.7	585.2	638.9	616.6	624.1	614.2	638.9	626.3	1.6%
23 - Lansing / Hawthorne	183.5	174.3	192.7	183.8	183.9	183.1	192.7	186.7	1.6%
26 - Glen Creek / Orchard Heights	72.3	68.7	76.0	72.4	72.5	72.2	76.0	73.6	1.6%
27 - Glen Creek / Eola	107.5	102.1	112.9	107.6	107.7	107.2	112.9	109.4	1.6%
<i>Total</i>	<i>7,296.2</i>	<i>6,853.0</i>	<i>7,457.1</i>	<i>7,209.9</i>	<i>7,501.0</i>	<i>7,393.3</i>	<i>7,664.0</i>	<i>7,525.5</i>	<i>4.4%</i>
LOCAL COMMUTER EXPRESS ROUTES									
1X - Wilsonville / Salem Express	382.9	382.8	382.8	382.8	382.9	382.8	382.8	382.8	0.0%
<i>Cherriots Local Totals</i>	<i>7,660.8</i>	<i>7,199.4</i>	<i>7,839.9</i>	<i>7,575.1</i>	<i>7,866.5</i>	<i>7,757.0</i>	<i>8,046.8</i>	<i>7,896.6</i>	<i>4.2%</i>
REGIONAL EXPRESS ROUTES									
10X - Woodburn / Salem Express	346.1	349.1	342.9	345.8	355.7	351.1	354.6	353.9	2.3%
20X - N. Marion Co. / Salem Express	315.4	295.7	292.6	300.9	293.6	290.4	294.5	293.0	-2.6%
30X - Santiam / Salem Express	252.1	256.6	259.0	256.0	253.8	244.4	258.7	252.7	-1.3%
40X - Polk County / Salem Express	415.5	412.8	408.7	412.1	502.0	510.3	507.8	506.6	22.9%
50X - Dallas / Salem Express	132.5	135.9	132.5	133.5	136.2	136.6	133.9	135.5	1.5%
80X - Keizer / Wilsonville Express	N/A	N/A	N/A	N/A	212.9	209.8	209.7	210.8	N/A
<i>Cherriots Regional Express Totals*</i>	<i>1,461.5</i>	<i>1,450.2</i>	<i>1,435.7</i>	<i>1,448.4</i>	<i>1,754.3</i>	<i>1,742.6</i>	<i>1,759.2</i>	<i>1,752.6</i>	<i>21.0%</i>
REGIONAL DEVIATED FIXED ROUTE									
45 - Central Polk County	148.6	144.3	147.8	147.0	159.0	159.2	159.7	159.3	8.4%
<i>Cherriots Regional Totals*</i>	<i>1,610.1</i>	<i>1,594.4</i>	<i>1,583.5</i>	<i>1,595.4</i>	<i>1,913.2</i>	<i>1,901.8</i>	<i>1,918.8</i>	<i>1,911.8</i>	<i>19.8%</i>
SHOP AND RIDE									
Dial-a-Ride	120.4	112.0	118.9	117.2	111.7	111.2	151.1	125.9	7.4%
Shopper Shuttle	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	N/A
<i>Cherriots Shop and Ride Totals</i>	<i>114.6</i>	<i>101.3</i>	<i>118.9</i>	<i>111.8</i>	<i>106.6</i>	<i>105.6</i>	<i>151.1</i>	<i>122.0</i>	<i>9.1%</i>
LIFT									
ADA	1,115.4	1,356.7	1,287.3	1,254.2	1,097.6	1,061.3	1,131.7	1,098.5	-12.4%
DD53	405.0	378.5	468.0	418.8	648.0	629.8	645.3	641.4	53.2%
<i>Cherriots LIFT Totals</i>	<i>1,520.4</i>	<i>1,735.2</i>	<i>1,755.4</i>	<i>1,672.9</i>	<i>1,745.7</i>	<i>1,691.1</i>	<i>1,777.0</i>	<i>1,739.9</i>	<i>4.0%</i>

*FY23 Regional totals include Route 80X. Route 80X was implemented on September 6, 2022

Table 5. Total Boardings

Route	FY22 Q3				FY23 Q3			
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total
LOCAL BUS SERVICE								
2 - Market / Brown	14,829	14,685	17,391	46,905	21,220	18,697	21,441	61,358
3 - Portland Road	7,376	7,668	9,293	24,337	12,171	10,265	11,538	33,974
4 - State Street	6,808	7,151	9,046	23,005	10,343	9,292	11,158	30,793
5 - Center Street	12,500	12,131	15,195	39,826	18,261	16,550	19,312	54,123
6 - Fairview Industrial	2,229	2,195	2,695	7,119	2,782	2,540	3,317	8,639
7 - Mission Street	3,588	3,315	3,789	10,692	3,986	3,804	4,339	12,129
8 - 12th / Liberty	4,897	5,195	5,988	16,080	7,598	7,304	8,306	23,208
9 - Cherry / River Road	5,822	5,762	6,782	18,366	8,234	7,238	8,893	24,365
11 - Lancaster / Verda	26,285	26,946	32,846	86,077	38,060	32,533	38,131	108,724
12 - Hayesville Drive	963	1,022	1,300	3,285	1,583	1,314	1,518	4,415
13 - Silverton Road	4,916	5,204	6,716	16,836	9,594	8,812	9,753	28,159
14 - Windsor Island Road	1,650	1,609	2,048	5,307	2,961	2,314	2,972	8,247
16 - Wallace Road	2,011	1,761	2,311	6,083	3,209	2,811	3,235	9,255
17 - Edgewater Street	5,941	5,792	7,029	18,762	9,507	8,445	10,048	28,000
18 - 12th / Liberty	4,187	4,084	5,114	13,385	6,317	5,442	6,713	18,472
19 - Broadway / River Road	15,321	15,259	18,648	49,228	20,789	18,522	22,731	62,042
21 - South Commercial	16,314	16,383	20,348	53,045	23,742	21,269	24,800	69,811
23 - Lansing / Hawthorne	2,295	2,284	2,921	7,500	3,855	3,259	3,704	10,818
26 - Glen Creek / Orchard Heights	448	389	409	1,246	773	660	664	2,097
27 - Glen Creek / Eola	488	376	502	1,366	730	618	841	2,189
<i>Total</i>	<i>138,868</i>	<i>139,211</i>	<i>170,371</i>	<i>448,450</i>	<i>205,715</i>	<i>181,689</i>	<i>213,414</i>	<i>600,818</i>
LOCAL COMMUTER EXPRESS ROUTES								
1X - Wilsonville / Salem Express	409	395	461	1,265	874	843	1,099	2,816
<i>Cherriots Local Totals</i>	<i>139,277</i>	<i>139,606</i>	<i>170,832</i>	<i>449,715</i>	<i>206,589</i>	<i>182,532</i>	<i>214,513</i>	<i>603,634</i>
REGIONAL EXPRESS ROUTES								
10X - Woodburn / Salem Express	1,004	1,051	1,221	3,276	1,137	966	1,408	3,511
20X - N. Marion Co. / Salem Express	514	556	592	1,662	693	587	748	2,028
30X - Santiam / Salem Express	429	484	514	1,427	720	599	821	2,140
40X - Polk County / Salem Express	2,021	2,047	2,540	6,608	3,288	2,907	3,546	9,741
50X - Dallas / Salem Express	209	206	274	689	307	270	354	931
80X - Keizer / Wilsonville Express	N/A	N/A	N/A	N/A	114	81	143	338
<i>Cherriots Regional Express Totals*</i>	<i>4,177</i>	<i>4,344</i>	<i>5,141</i>	<i>13,662</i>	<i>6,259</i>	<i>5,410</i>	<i>7,020</i>	<i>18,689</i>
REGIONAL DEVIATED FIXED ROUTE								
45 - Central Polk County	337	390	446	1,173	373	295	424	1,092
<i>Cherriots Regional Totals*</i>	<i>4,514</i>	<i>4,734</i>	<i>5,587</i>	<i>14,835</i>	<i>6,632</i>	<i>5,705</i>	<i>7,444</i>	<i>19,781</i>
SHOP AND RIDE								
Dial-a-Ride	359	301	406	1,066	355	299	364	1,018
Shopper Shuttle	0	0	0	0	0	0	0	0
<i>Cherriots Shop and Ride Totals</i>	<i>359</i>	<i>301</i>	<i>406</i>	<i>1,066</i>	<i>355</i>	<i>299</i>	<i>364</i>	<i>1,018</i>
LIFT								
ADA	3,719	4,544	4,762	13,025	4,215	3,856	4,778	12,849
DD53	967	971	1,309	3,247	1,864	1,633	2,127	5,624
<i>Cherriots LIFT Totals</i>	<i>4,686</i>	<i>5,515</i>	<i>6,071</i>	<i>16,272</i>	<i>6,079</i>	<i>5,489</i>	<i>6,905</i>	<i>18,473</i>

*FY23 Regional totals include Route 80X. Route 80X was implemented on September 6, 2022

Table 6. Average Boardings / Day

Route	FY22 Q3				FY23 Q3				Percent Change
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total	
(Service Days - Local and LIFT)	21	21	23	65	22	20	23	65	0.0%
(Service Days - Regional and Dial-a-Ride)	20	19	23	62	21	19	23	63	1.6%
LOCAL BUS SERVICE									
2 - Market / Brown	706.1	699.3	756.1	721.6	964.5	934.9	932.2	944.0	30.8%
3 - Portland Road	351.2	365.1	404.0	374.4	553.2	513.3	501.7	522.7	39.6%
4 - State Street	324.2	340.5	393.3	353.9	470.1	464.6	485.1	473.7	33.9%
5 - Center Street	595.2	577.7	660.7	612.7	830.0	827.5	839.7	832.7	35.9%
6 - Fairview Industrial	106.1	104.5	117.2	109.5	126.5	127.0	144.2	132.9	21.4%
7 - Mission Street	170.9	157.9	164.7	164.5	181.2	190.2	188.7	186.6	13.4%
8 - 12th / Liberty	233.2	247.4	260.3	247.4	345.4	365.2	361.1	357.0	44.3%
9 - Cherry / River Road	277.2	274.4	294.9	282.6	374.3	361.9	386.7	374.8	32.7%
11 - Lancaster / Verda	1,251.7	1,283.1	1,428.1	1,324.3	1,730.0	1,626.7	1,657.9	1,672.7	26.3%
12 - Hayesville Drive	45.9	48.7	56.5	50.5	72.0	65.7	66.0	67.9	34.4%
13 - Silverton Road	234.1	247.8	292.0	259.0	436.1	440.6	424.0	433.2	67.3%
14 - Windsor Island Road	78.6	76.6	89.0	81.6	134.6	115.7	129.2	126.9	55.4%
16 - Wallace Road	95.8	83.9	100.5	93.6	145.9	140.6	140.7	142.4	52.1%
17 - Edgewater Street	282.9	275.8	305.6	288.6	432.1	422.3	436.9	430.8	49.2%
18 - 12th / Liberty	199.4	194.5	222.3	205.9	287.1	272.1	291.9	284.2	38.0%
19 - Broadway / River Road	729.6	726.6	810.8	757.4	945.0	926.1	988.3	954.5	26.0%
21 - South Commercial	776.9	780.1	884.7	816.1	1,079.2	1,063.5	1,078.3	1,074.0	31.6%
23 - Lansing / Hawthorne	109.3	108.8	127.0	115.4	175.2	163.0	161.0	166.4	44.2%
26 - Glen Creek / Orchard Heights	21.3	18.5	17.8	19.2	35.1	33.0	28.9	32.3	68.3%
27 - Glen Creek / Eola	23.2	17.9	21.8	21.0	33.2	30.9	36.6	33.7	60.2%
<i>Total</i>	6,612.8	6,629.1	7,407.4	6,899.2	9,350.7	9,084.5	9,278.9	9,243.4	34.0%
LOCAL COMMUTER EXPRESS ROUTES									
1X - Wilsonville / Salem Express	19.5	18.8	20.0	19.5	39.7	42.2	47.8	43.3	122.6%
<i>Cherriots Local Totals</i>	6,632.2	6,647.9	7,427.5	6,918.7	9,390.4	9,126.6	9,326.7	9,286.7	34.2%
REGIONAL EXPRESS ROUTES									
10X - Woodburn / Salem Express	47.8	50.0	53.1	50.4	51.7	48.3	61.2	54.0	7.2%
20X - N. Marion Co. / Salem Express	24.5	26.5	25.7	25.6	31.5	29.4	32.5	31.2	22.0%
30X - Santiam / Salem Express	20.4	23.0	22.3	22.0	32.7	30.0	35.7	32.9	50.0%
40X - Polk County / Salem Express	96.2	97.5	110.4	101.7	149.5	145.4	154.2	149.9	47.4%
50X - Dallas / Salem Express	10.0	9.8	11.9	10.6	14.0	13.5	15.4	14.3	35.1%
80X - Keizer / Wilsonville Express	N/A	N/A	N/A	N/A	5.2	4.1	6.2	5.2	N/A
<i>Cherriots Regional Express Totals*</i>	198.9	206.9	223.5	210.2	284.5	270.5	305.2	287.5	36.8%
REGIONAL DEVIATED FIXED ROUTE									
45 - Central Polk County	16.0	18.6	19.4	18.0	17.0	14.8	18.4	16.8	-6.9%
<i>Cherriots Regional Totals*</i>	215.0	225.4	242.9	228.2	301.5	285.3	323.7	304.3	33.3%
SHOP AND RIDE									
Dial-a-Ride	17.1	14.3	17.7	16.4	16.1	15.0	15.8	15.7	-4.5%
Shopper Shuttle	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	N/A
<i>Cherriots Shop and Ride Totals</i>	17.1	14.3	17.7	16.4	16.1	15.0	15.8	15.7	-4.5%
LIFT									
ADA	177.1	216.4	207.0	200.4	191.6	192.8	207.7	197.7	-1.4%
DD53	46.0	46.2	56.9	50.0	84.7	81.7	92.5	86.5	73.2%
<i>Cherriots LIFT Totals</i>	223.1	262.6	264.0	250.3	276.3	274.5	300.2	284.2	13.5%

*FY23 Regional totals include Route 80X. Route 80X was implemented on September 6, 2022

Table 7. Average Boardings / Revenue Hour

Route	FY22 Q3				FY23 Q3				Percent Change
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total	
LOCAL BUS SERVICE									
2 - Market / Brown	13.0	13.7	13.6	13.4	17.7	17.5	16.8	17.3	28.7%
3 - Portland Road	13.1	14.4	14.8	14.1	20.6	19.3	18.3	19.4	37.4%
4 - State Street	11.8	13.1	14.0	13.0	17.1	17.0	17.3	17.2	31.8%
5 - Center Street	11.5	11.9	12.4	12.0	16.0	16.2	15.8	16.0	33.8%
6 - Fairview Industrial	0.0	5.2	5.2	5.1	5.7	6.0	6.4	6.0	19.2%
7 - Mission Street	7.7	7.5	7.3	7.5	8.2	8.6	8.4	8.4	11.6%
8 - 12th / Liberty	10.6	11.8	11.6	11.5	15.6	16.9	16.4	16.3	42.0%
9 - Cherry / River Road	9.2	9.7	9.6	9.5	12.5	12.1	12.6	12.4	31.0%
11 - Lancaster / Verda	12.5	13.5	14.0	13.4	17.3	16.3	16.2	16.6	24.4%
12 - Hayesville Drive	0.0	3.6	3.8	3.6	5.1	4.7	4.5	4.7	32.4%
13 - Silverton Road	8.9	9.9	10.8	9.9	16.6	16.8	15.8	16.4	64.6%
14 - Windsor Island Road	0.0	5.5	5.8	5.6	9.3	8.0	8.5	8.6	53.0%
16 - Wallace Road	0.0	9.8	10.6	10.2	15.4	15.5	14.8	15.2	49.4%
17 - Edgewater Street	9.2	9.6	9.9	9.6	9.0	8.9	8.9	8.9	-7.1%
18 - 12th / Liberty	0.0	9.6	9.9	9.5	12.8	12.8	13.0	12.9	36.0%
19 - Broadway / River Road	13.1	13.9	14.2	13.8	17.0	16.9	17.3	17.1	24.0%
21 - South Commercial	15.1	16.2	16.8	16.1	21.0	21.1	20.5	20.9	29.6%
23 - Lansing / Hawthorne	0.0	8.1	8.5	10.4	12.3	11.5	10.8	11.5	10.8%
26 - Glen Creek / Orchard Heights	0.0	2.6	2.3	2.6	4.7	4.5	3.7	4.3	65.6%
27 - Glen Creek / Eola	0.0	2.4	2.6	2.6	4.1	3.9	4.4	4.2	57.5%
<i>Total</i>	10.8	11.5	11.9	11.4	14.9	14.6	14.4	14.6	28.2%
LOCAL COMMUTER EXPRESS ROUTES									
1X - Wilsonville / Salem Express	1.7	1.7	1.7	1.7	3.5	3.7	4.0	3.8	119.0%
<i>Cherriots Local Totals</i>	10.7	11.4	11.7	11.2	14.7	14.5	14.2	14.4	28.5%
REGIONAL EXPRESS ROUTES									
10X - Woodburn / Salem Express	2.9	3.2	3.1	3.0	3.1	2.9	3.5	3.2	5.4%
20X - N. Marion Co. / Salem Express	1.8	2.1	1.9	1.9	2.4	2.3	2.4	2.4	23.9%
30X - Santiam / Salem Express	1.8	2.1	1.8	1.9	2.8	2.6	2.9	2.8	48.4%
40X - Polk County / Salem Express	5.4	5.8	5.9	5.7	6.4	6.4	6.3	6.4	11.8%
50X - Dallas / Salem Express	1.9	1.9	2.1	2.0	2.8	2.5	2.8	2.7	37.5%
80X - Keizer / Wilsonville Express	0.0	0.0	0.0	0.0	0.8	0.6	0.9	0.8	N/A
<i>Cherriots Regional Express Totals*</i>	3.1	3.4	3.3	3.2	3.8	3.6	3.8	3.7	15.1%
REGIONAL DEVIATED FIXED ROUTE									
45 - Central Polk County	1.8	2.1	2.0	2.0	1.8	1.6	1.9	1.8	-9.5%
<i>Cherriots Regional Totals*</i>	2.9	3.2	3.1	3.1	3.5	3.4	3.6	3.5	14.1%
SHOP AND RIDE									
Dial-a-Ride	1.5	1.5	1.5	1.5	1.5	1.6	1.7	1.6	7.6%
Shopper Shuttle	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	N/A
<i>Cherriots Shop and Ride Totals</i>	1.5	1.5	1.5	1.5	1.5	1.6	1.7	1.6	7.6%
LIFT									
ADA	1.9	1.9	2.0	1.9	2.1	2.2	2.3	2.2	16.7%
DD53	1.7	1.8	1.8	1.7	1.9	1.9	2.1	2.0	12.4%
<i>Cherriots LIFT Totals</i>	1.8	1.9	1.9	1.9	2.0	2.1	2.2	2.1	14.2%

*FY23 Regional totals include Route 80X. Route 80X was implemented on September 6, 2022

Table 8. Year-To-Date Total Revenue Hours, Revenue Miles, and Boardings

	Revenue Hours			Percent Change	Revenue Miles			Percent Change	Boardings		Percent Change
	FY22	FY23			FY22	FY23			FY22	FY23	
LOCAL BUS SERVICE											
2 - Market / Brown	10,059	10,597	5.3%	120,011	123,839	3.2%	132,241	171,716	29.9%		
3 - Portland Road	4,356	5,243	20.4%	50,914	61,397	20.6%	63,809	96,416	51.1%		
4 - State Street	4,461	5,367	20.3%	43,719	52,609	20.3%	61,685	88,059	42.8%		
5 - Center Street	9,675	10,106	4.5%	110,010	114,586	4.2%	118,328	150,978	27.6%		
6 - Fairview Industrial	4,284	4,259	-0.6%	64,402	64,470	0.1%	21,890	26,787	22.4%		
7 - Mission Street	4,391	4,313	-1.8%	39,796	38,946	-2.1%	30,848	35,135	13.9%		
8 - 12th / Liberty	4,393	4,241	-3.5%	58,954	56,677	-3.9%	46,978	63,154	34.4%		
9 - Cherry / River Road	5,885	5,867	-0.3%	86,579	86,351	-0.3%	55,297	68,226	23.4%		
11 - Lancaster / Verda	19,842	19,572	-1.4%	261,505	256,478	-1.9%	247,924	317,250	28.0%		
12 - Hayesville Drive	2,808	2,792	-0.6%	37,661	37,255	-1.1%	9,940	12,542	26.2%		
13 - Silverton Road	4,316	5,151	19.3%	40,043	47,827	19.4%	47,601	75,885	59.4%		
14 - Windsor Island Road	2,897	2,883	-0.5%	43,230	43,384	0.4%	13,750	21,753	58.2%		
16 - Wallace Road	1,836	1,805	-1.7%	23,770	23,250	-2.2%	17,840	24,872	39.4%		
17 - Edgewater Street	6,765	8,570	26.7%	54,738	75,060	37.1%	61,226	78,633	28.4%		
18 - 12th / Liberty	4,407	4,258	-3.4%	59,188	56,806	-4.0%	40,381	53,581	32.7%		
19 - Broadway / River Road	10,302	10,855	5.4%	112,971	119,309	5.6%	141,798	177,572	25.2%		
21 - South Commercial	9,600	10,000	4.2%	118,503	121,627	2.6%	148,161	196,060	32.3%		
23 - Lansing / Hawthorne	2,831	2,817	-0.5%	36,467	36,413	-0.1%	20,793	26,088	25.5%		
26 - Glen Creek / Orchard Heights	1,481	1,471	-0.7%	14,525	14,326	-1.4%	3,972	4,903	23.4%		
27 - Glen Creek / Eola	1,589	1,579	-0.6%	21,565	21,297	-1.2%	5,198	6,021	15.8%		
<i>Total</i>	<i>116,178</i>	<i>121,746</i>	<i>4.8%</i>	<i>1,398,551</i>	<i>1,451,907</i>	<i>3.8%</i>	<i>1,289,660</i>	<i>1,695,631</i>	<i>31.5%</i>		
LOCAL COMMUTER EXPRESS ROUTES											
1X - Wilsonville / Salem Express	1,918	2,250	17.3%	61,662	72,357	17.3%	3,916	6,951	77.5%		
<i>Cherriots Local Y-T-D Total</i>	<i>118,096</i>	<i>123,996</i>	<i>5.0%</i>	<i>1,460,213</i>	<i>1,524,264</i>	<i>4.4%</i>	<i>1,293,576</i>	<i>1,702,582</i>	<i>31.6%</i>		
REGIONAL EXPRESS ROUTES											
10X - Woodburn / Salem Express	3,310	3,210	-3.0%	66,277	65,081	-1.8%	9,020	10,164	12.7%		
20X - N. Marion Co. / Salem Express	2,610	2,603	-0.3%	57,939	55,615	-4.0%	4,649	5,930	27.6%		
30X - Santiam / Salem Express	2,320	2,317	-0.1%	47,878	47,968	0.2%	5,164	6,557	27.0%		
40X - Polk County / Salem Express	3,550	4,558	28.4%	78,169	94,943	21.5%	18,756	26,817	43.0%		
50X - Dallas / Salem Express	1,087	1,063	-2.2%	25,664	25,347	-1.2%	1,576	2,664	69.0%		
80X - Keizer / Wilsonville Express	N/A	976	N/A	N/A	30,062	N/A	N/A	722	N/A		
<i>Cherriots Regional Express Y-T-D Total*</i>	<i>12,877</i>	<i>14,727</i>	<i>14.4%</i>	<i>275,927</i>	<i>319,016</i>	<i>15.6%</i>	<i>39,165</i>	<i>52,854</i>	<i>35.0%</i>		
REGIONAL DEVIATED FIXED ROUTE											
45 - Central Polk County	1,826	1,821	-0.3%	28,001	29,357	4.8%	3,131	3,099	-1.0%		
<i>Cherriots Regional Y-T-D Total*</i>	<i>14,703</i>	<i>16,548</i>	<i>12.5%</i>	<i>303,928</i>	<i>348,373</i>	<i>14.6%</i>	<i>42,296</i>	<i>55,953</i>	<i>32.3%</i>		
SHOP AND RIDE											
Dial-a-Ride	2,211	2,133	-3.5%	22,440	23,764	5.9%	3,263	3,317	1.7%		
Shopper Shuttle	0	0	N/A	0	0	N/A	0	0	N/A		
<i>Cherriots Shop and Ride Y-T-D Total</i>	<i>2,211</i>	<i>2,133</i>	<i>-3.5%</i>	<i>22,440</i>	<i>23,764</i>	<i>5.9%</i>	<i>3,263</i>	<i>3,317</i>	<i>1.7%</i>		
LIFT											
ADA	19,477	17,194	-11.7%	226,982	217,714	-4.1%	35,620	36,487	2.4%		
DD53	5,412	7,497	38.5%	78,541	112,123	42.8%	8,930	14,046	57.3%		
<i>Cherriots LIFT Y-T-D Total</i>	<i>24,889</i>	<i>24,691</i>	<i>-0.8%</i>	<i>305,523</i>	<i>329,837</i>	<i>8.0%</i>	<i>44,550</i>	<i>50,533</i>	<i>13.4%</i>		

*FY23 Regional totals include Route 80X. Route 80X was implemented on September 6, 2022

Table 9. Fare Type and Category Usage

Cherriots Local															
Fare Types	Fare Categories									Fare Categories					
	Full Fare			Reduced Fare			Youth Fare			Youth Zero Pass*			Free		
	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change
30 Day Pass	71,475	90,389	26.5%	85,132	101,985	19.8%	30,495	-	N/A	-	-	-	-	-	-
Day Pass	63,648	70,707	11.1%	57,711	62,615	8.5%	65,530	-	N/A	-	-	-	-	-	-
Cash	15,759	17,332	10.0%	4,009	4,780	19.2%	8,791	-	N/A	-	-	-	-	-	-
Free	-	-	-	-	-	-	-	-	-	104,816	174,361	66.3%	17,778	27,057	52.2%
Total	150,882	178,428	18.3%	146,852	169,380	15.3%	104,816	-	N/A	104,816	174,361	66.3%	17,778	27,057	52.2%
Cherriots Regional															
Fare Types	Fare Categories									Fare Categories					
	Full Fare			Reduced Fare			Youth Fare			Youth Zero Pass*			Free		
	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change
Monthly Pass	615	1,381	124.6%	350	554	58.3%	104	-	N/A	-	-	-	-	-	-
Day Pass	3,858	2,728	-29.3%	2,151	1,417	-34.1%	1,037	-	N/A	-	-	-	-	-	-
Universal Pass	-	1,679	N/A	-	1,207	N/A	-	-	N/A	-	-	-	-	-	-
Cash	4,039	4,287	6.1%	1,096	1,365	24.5%	1,375	-	N/A	-	-	-	-	-	-
Free	-	-	-	-	-	-	-	-	-	2,516	4,833	92.1%	210	320	52.4%
Total	8,512	10,075	18.4%	3,597	4,543	26.3%	2,516	-	N/A	2,516	4,833	92.1%	210	320	52.4%

*Q3 2022 Youth Zero Pass numbers are the total of all Youth Fares collected that quarter. Youth Fare categories were collected prior to the implementation of the Youth Zero Pass program on Sep 4, 2022.

Table 10. Saturday Total Revenue Hours

Route	FY22 Q3				FY23 Q3			
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total
LOCAL BUS SERVICE								
2 - Market / Brown	109	109	109	327	109	109	109	327
3 - Portland Road	60	60	60	180	60	60	60	180
4 - State Street	61	61	61	183	61	61	61	183
5 - Center Street	110	110	110	330	109	109	109	327
6 - Mission / Fairview Industrial	84	84	84	252	85	85	85	255
7 - Mission / Hawthorne	58	58	58	174	58	58	58	174
8 - 12th / Liberty via Red Leaf	87	87	87	261	88	88	88	264
9 - Cherry / River Road	62	62	62	186	62	62	62	186
11 - Lancaster / Verda	222	222	222	666	222	222	222	666
13 - Silverton Road	54	54	54	162	54	54	54	162
16 - Wallace Road	35	35	35	105	35	35	35	105
17 - Edgewater / Gerth	108	108	108	324	107	107	107	321
18 - 12th / Liberty via Lone Oak	87	87	87	261	87	87	87	261
19 - Broadway / River Road	107	107	107	321	107	107	107	321
21 - South Commercial	107	107	107	321	107	107	107	321
<i>Cherriots Local Totals</i>	<i>1,351</i>	<i>1,351</i>	<i>1,351</i>	<i>4,053</i>	<i>1,351</i>	<i>1,351</i>	<i>1,351</i>	<i>4,053</i>
REGIONAL EXPRESS ROUTES								
10X - Woodburn / Salem Express	29	28	29	86	29	28	29	86
20X - N. Marion Co. / Salem Express	36	36	35	107	34	35	35	104
30X - Santiam / Salem Express	28	28	28	84	28	29	27	84
40X - Polk County / Salem Express	57	55	57	169	57	57	56	170
<i>Cherriots Regional Express Totals</i>	<i>150</i>	<i>147</i>	<i>149</i>	<i>446</i>	<i>148</i>	<i>149</i>	<i>147</i>	<i>444</i>
LIFT								
ADA	234	250	256	740	225	216	219	660
DD53	25	16	17	58	15	12	13	40
<i>Cherriots LIFT Totals</i>	<i>259</i>	<i>266</i>	<i>273</i>	<i>798</i>	<i>240</i>	<i>228</i>	<i>232</i>	<i>700</i>

Table 11. Saturday Average Revenue Hours / Day

Route	FY22 Q3				FY23 Q3				Percent Change
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total	
(Service Days)	4	4	4	12	4	4	4	12	0.0%
LOCAL BUS SERVICE									
2 - Market / Brown	27.3	27.3	27.3	27.3	27.3	27.3	27.3	27.3	0.0%
3 - Portland Road	15.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0	0.0%
4 - State Street	15.3	15.3	15.3	15.3	15.3	15.3	15.3	15.3	0.0%
5 - Center Street	27.5	27.5	27.5	27.5	27.3	27.3	27.3	27.3	-0.9%
6 - Mission / Fairview Industrial	21.0	21.0	21.0	21.0	21.3	21.3	21.3	21.3	1.2%
7 - Mission / Hawthorne	14.5	14.5	14.5	14.5	14.5	14.5	14.5	14.5	0.0%
8 - 12th / Liberty via Red Leaf	21.8	21.8	21.8	21.8	22.0	22.0	22.0	22.0	1.1%
9 - Cherry / River Road	15.5	15.5	15.5	15.5	15.5	15.5	15.5	15.5	0.0%
11 - Lancaster / Verda	55.5	55.5	55.5	55.5	55.5	55.5	55.5	55.5	0.0%
13 - Silverton Road	13.5	13.5	13.5	13.5	13.5	13.5	13.5	13.5	0.0%
16 - Wallace Road	8.8	8.8	8.8	8.8	8.8	8.8	8.8	8.8	0.0%
17 - Edgewater / Gerth	27.0	27.0	27.0	27.0	26.8	26.8	26.8	26.8	-0.9%
18 - 12th / Liberty via Lone Oak	21.8	21.8	21.8	21.8	21.8	21.8	21.8	21.8	0.0%
19 - Broadway / River Road	26.8	26.8	26.8	26.8	26.8	26.8	26.8	26.8	0.0%
21 - South Commercial	26.8	26.8	26.8	26.8	26.8	26.8	26.8	26.8	0.0%
<i>Cherriots Local Totals</i>	337.8	337.8	337.8	337.8	337.8	337.8	337.8	337.8	0.0%
REGIONAL EXPRESS ROUTES									
10X - Woodburn / Salem Express	7.3	7.0	7.3	7.2	7.3	7.0	7.3	7.2	0.0%
20X - N. Marion Co. / Salem Express	9.0	9.0	8.8	8.9	8.5	8.8	8.8	8.7	-2.8%
30X - Santiam / Salem Express	7.0	7.0	7.0	7.0	7.0	7.3	6.8	7.0	0.0%
40X - Polk County / Salem Express	14.3	13.8	14.3	14.1	14.3	14.3	14.0	14.2	0.6%
<i>Cherriots Regional Express Totals</i>	37.5	36.8	37.3	37.2	37.0	37.3	36.8	37.0	-0.4%
LIFT									
ADA	58.5	62.5	64.0	61.7	56.3	54.0	54.8	55.0	-10.8%
DD53	6.3	4.0	4.3	4.8	3.8	3.0	3.3	3.3	-31.0%
<i>Cherriots LIFT Totals</i>	64.8	66.5	68.3	66.5	60.0	57.0	58.0	58.3	-12.3%

Table 12. Saturday Total Revenue Miles

Route	FY22 Q3				FY23 Q3			
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total
LOCAL BUS SERVICE								
2 - Market / Brown	1,362	1,362	1,362	4,086	1,362	1,362	1,362	4,086
3 - Portland Road	700	700	700	2,100	700	700	700	2,100
4 - State Street	602	602	602	1,806	602	602	602	1,806
5 - Center Street	1,249	1,249	1,249	3,747	1,249	1,249	1,249	3,747
6 - Mission / Fairview Industrial	1,274	1,274	1,274	3,822	1,274	1,274	1,274	3,822
7 - Mission / Hawthorne	743	743	743	2,229	743	743	743	2,229
8 - 12th / Liberty via Red Leaf	1,177	1,177	1,177	3,531	1,177	1,177	1,177	3,531
9 - Cherry / River Road	904	904	904	2,712	904	904	904	2,712
11 - Lancaster / Verda	2,803	2,803	2,803	8,409	2,803	2,803	2,803	8,409
13 - Silverton Road	509	509	509	1,527	509	509	509	1,527
16 - Wallace Road	459	459	459	1,377	459	459	459	1,377
17 - Edgewater / Gerth	825	825	825	2,475	825	825	825	2,475
18 - 12th / Liberty via Lone Oak	1,157	1,157	1,157	3,471	1,157	1,157	1,157	3,471
19 - Broadway / River Road	1,388	1,388	1,388	4,164	1,388	1,388	1,388	4,164
21 - South Commercial	1,302	1,302	1,302	3,906	1,302	1,302	1,302	3,906
<i>Cherriots Local Totals</i>	<i>16,454</i>	<i>16,454</i>	<i>16,454</i>	<i>49,362</i>	<i>16,454</i>	<i>16,454</i>	<i>16,454</i>	<i>49,362</i>
REGIONAL EXPRESS ROUTES								
10X - Woodburn / Salem Express	608	603	612	1,823	609	596	619	1,824
20X - N. Marion Co. / Salem Express	866	819	815	2,500	821	819	831	2,471
30X - Santiam / Salem Express	666	670	671	2,007	675	664	614	1,953
40X - Polk County / Salem Express	1,240	1,227	1,225	3,692	1,221	1,225	1,201	3,647
<i>Cherriots Regional Express Totals</i>	<i>3,380</i>	<i>3,319</i>	<i>3,323</i>	<i>10,022</i>	<i>3,326</i>	<i>3,304</i>	<i>3,265</i>	<i>9,895</i>
LIFT								
ADA	2,651	2,804	3,081	8,536	2,730	2,439	2,851	8,020
DD53	382	281	319	982	215	156	210	581
<i>Cherriots LIFT Totals</i>	<i>3,033</i>	<i>3,085</i>	<i>3,400</i>	<i>9,518</i>	<i>2,945</i>	<i>2,595</i>	<i>3,061</i>	<i>8,601</i>

Table 13. Saturday Average Revenue Miles / Day

Route	FY22 Q3				FY23 Q3				Percent Change
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total	
(Service Days)	4	4	4	12	4	4	4	12	
LOCAL BUS SERVICE									
2 - Market / Brown	340.5	340.5	340.5	340.5	340.5	340.5	340.5	340.5	0.0%
3 - Portland Road	175.0	175.0	175.0	175.0	175.0	175.0	175.0	175.0	0.0%
4 - State Street	150.5	150.5	150.5	150.5	150.5	150.5	150.5	150.5	0.0%
5 - Center Street	312.3	312.3	312.3	312.3	312.3	312.3	312.3	312.3	0.0%
6 - Mission / Fairview Industrial	318.5	318.5	318.5	318.5	318.5	318.5	318.5	318.5	0.0%
7 - Mission / Hawthorne	185.8	185.8	185.8	185.8	185.8	185.8	185.8	185.8	0.0%
8 - 12th / Liberty via Red Leaf	294.3	294.3	294.3	294.3	294.3	294.3	294.3	294.3	0.0%
9 - Cherry / River Road	226.0	226.0	226.0	226.0	226.0	226.0	226.0	226.0	0.0%
11 - Lancaster / Verda	700.8	700.8	700.8	700.8	700.8	700.8	700.8	700.8	0.0%
13 - Silverton Road	127.3	127.3	127.3	127.3	127.3	127.3	127.3	127.3	0.0%
16 - Wallace Road	114.8	114.8	114.8	114.8	114.8	114.8	114.8	114.8	0.0%
17 - Edgewater / Gerth	206.3	206.3	206.3	206.3	206.3	206.3	206.3	206.3	0.0%
18 - 12th / Liberty via Lone Oak	289.3	289.3	289.3	289.3	289.3	289.3	289.3	289.3	0.0%
19 - Broadway / River Road	347.0	347.0	347.0	347.0	347.0	347.0	347.0	347.0	0.0%
21 - South Commercial	325.5	325.5	325.5	325.5	325.5	325.5	325.5	325.5	0.0%
<i>Cherriots Local Totals</i>	<i>4,113.5</i>	<i>0.0%</i>							
REGIONAL EXPRESS ROUTES									
10X - Woodburn / Salem Express	152.0	150.8	153.0	151.9	152.3	149.0	154.8	152.0	0.1%
20X - N. Marion Co. / Salem Express	216.5	204.8	203.8	208.3	205.3	204.8	207.8	205.9	-1.2%
30X - Santiam / Salem Express	166.5	167.5	167.8	167.3	168.8	166.0	153.5	162.8	-2.7%
40X - Polk County / Salem Express	310.0	306.8	306.3	307.7	305.3	306.3	300.3	303.9	-1.2%
<i>Cherriots Regional Express Totals</i>	<i>845.0</i>	<i>829.8</i>	<i>830.8</i>	<i>835.2</i>	<i>831.5</i>	<i>826.0</i>	<i>816.3</i>	<i>824.6</i>	<i>-1.3%</i>
LIFT									
ADA	662.8	701.0	770.3	711.3	682.5	609.8	712.8	668.3	-6.0%
DD53	95.5	70.3	79.8	81.8	53.8	39.0	52.5	48.4	-40.8%
<i>Cherriots LIFT Totals</i>	<i>758.3</i>	<i>771.3</i>	<i>850.0</i>	<i>793.2</i>	<i>736.3</i>	<i>648.8</i>	<i>765.3</i>	<i>716.8</i>	<i>-9.6%</i>

Table 14. Saturday Total Boardings

Route	FY22 Q3				FY23 Q3			
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total
LOCAL BUS SERVICE								
2 - Market / Brown	1,371	1,398	1,489	4,258	1,911	1,989	1,831	5,731
3 - Portland Road	605	652	770	2,027	1,255	1,228	1,264	3,747
4 - State Street	620	765	735	2,120	914	907	942	2,763
5 - Center Street	1,266	1,238	1,428	3,932	1,905	1,962	1,878	5,745
6 - Mission / Fairview Industrial	262	246	245	753	354	423	334	1,111
7 - Mission / Hawthorne	365	390	405	1,160	464	460	456	1,380
8 - 12th / Liberty via Red Leaf	644	629	652	1,925	971	1,064	1,052	3,087
9 - Cherry / River Road	590	571	645	1,806	696	715	743	2,154
11 - Lancaster / Verda	2,810	3,074	3,199	9,083	3,275	3,672	3,550	10,497
13 - Silverton Road	571	615	639	1,825	957	847	839	2,643
16 - Wallace Road	265	254	311	830	322	442	344	1,108
17 - Edgewater / Gerth	608	669	722	1,999	834	879	979	2,692
18 - 12th / Liberty via Lone Oak	462	494	542	1,498	779	750	739	2,268
19 - Broadway / River Road	1,641	1,614	1,803	5,058	1,837	2,043	2,003	5,883
21 - South Commercial	1,665	1,757	1,884	5,306	2,639	2,915	2,715	8,269
<i>Cherriots Local Totals</i>	<i>13,745</i>	<i>14,366</i>	<i>15,469</i>	<i>43,580</i>	<i>19,113</i>	<i>20,296</i>	<i>19,669</i>	<i>59,078</i>
REGIONAL EXPRESS ROUTES								
10X - Woodburn / Salem Express	77	76	95	248	76	66	99	241
20X - N. Marion Co. / Salem Express	61	48	41	150	55	87	81	223
30X - Santiam / Salem Express	32	26	36	94	33	51	39	123
40X - Polk County / Salem Express	245	248	240	733	392	383	409	1,184
<i>Cherriots Regional Express Totals</i>	<i>415</i>	<i>398</i>	<i>412</i>	<i>1,225</i>	<i>556</i>	<i>587</i>	<i>628</i>	<i>1,771</i>
LIFT								
ADA	414	421	452	1,287	428	416	458	1,302
DD53	34	23	28	85	26	22	30	78
<i>Cherriots LIFT Totals</i>	<i>448</i>	<i>444</i>	<i>480</i>	<i>1,372</i>	<i>454</i>	<i>438</i>	<i>488</i>	<i>1,380</i>

Table 15. Saturday Average Boardings / Day

Route	FY22 Q3				FY23 Q3				Percent Change
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total	
(Service Days)	4	4	4	12	4	4	4	12	
LOCAL BUS SERVICE									
2 - Market / Brown	342.8	349.5	372.3	354.8	477.8	497.3	457.8	477.6	34.6%
3 - Portland Road	151.3	163.0	192.5	168.9	313.8	307.0	316.0	312.3	84.9%
4 - State Street	155.0	191.3	183.8	176.7	228.5	226.8	235.5	230.3	30.3%
5 - Center Street	316.5	309.5	357.0	327.7	476.3	490.5	469.5	478.8	46.1%
6 - Mission / Fairview Industrial	65.5	61.5	61.3	62.8	88.5	105.8	83.5	92.6	47.5%
7 - Mission / Hawthorne	91.3	97.5	101.3	96.7	116.0	115.0	114.0	115.0	19.0%
8 - 12th / Liberty via Red Leaf	161.0	157.3	163.0	160.4	242.8	266.0	263.0	257.3	60.4%
9 - Cherry / River Road	147.5	142.8	161.3	150.5	174.0	178.8	185.8	179.5	19.3%
11 - Lancaster / Verda	702.5	768.5	799.8	756.9	818.8	918.0	887.5	874.8	15.6%
13 - Silverton Road	142.8	153.8	159.8	152.1	239.3	211.8	209.8	220.3	44.8%
16 - Wallace Road	66.3	63.5	77.8	69.2	80.5	110.5	86.0	92.3	33.5%
17 - Edgewater / Gerth	152.0	167.3	180.5	166.6	208.5	219.8	244.8	224.3	34.7%
18 - 12th / Liberty via Lone Oak	115.5	123.5	135.5	124.8	194.8	187.5	184.8	189.0	51.4%
19 - Broadway / River Road	410.3	403.5	450.8	421.5	459.3	510.8	500.8	490.3	16.3%
21 - South Commercial	416.3	439.3	471.0	442.2	659.8	728.8	678.8	689.1	55.8%
<i>Cherriots Local Totals</i>	<i>3,436.3</i>	<i>3,591.5</i>	<i>3,867.3</i>	<i>3,631.7</i>	<i>4,778.3</i>	<i>5,074.0</i>	<i>4,917.3</i>	<i>4,923.2</i>	<i>35.6%</i>
REGIONAL EXPRESS ROUTES									
10X - Woodburn / Salem Express	19.3	19.0	23.8	20.7	19.0	16.5	24.8	20.1	-2.8%
20X - N. Marion Co. / Salem Express	15.3	12.0	10.3	12.5	13.8	21.8	20.3	18.6	48.7%
30X - Santiam / Salem Express	8.0	6.5	9.0	7.8	8.3	12.8	9.8	10.3	30.9%
40X - Polk County / Salem Express	61.3	62.0	60.0	61.1	98.0	95.8	102.3	98.7	61.5%
<i>Cherriots Regional Express Totals</i>	<i>103.8</i>	<i>99.5</i>	<i>103.0</i>	<i>102.1</i>	<i>139.0</i>	<i>146.8</i>	<i>157.0</i>	<i>147.6</i>	<i>44.6%</i>
LIFT									
ADA	103.5	105.3	113.0	107.3	107.0	104.0	114.5	108.5	1.2%
DD53	8.5	5.8	7.0	7.1	6.5	5.5	7.5	6.5	-8.2%
<i>Cherriots LIFT Totals</i>	<i>112.0</i>	<i>111.0</i>	<i>120.0</i>	<i>114.3</i>	<i>113.5</i>	<i>109.5</i>	<i>122.0</i>	<i>115.0</i>	<i>0.6%</i>

Table 16. Saturday Average Boardings / Revenue Hour

Route	FY22 Q3				FY23 Q3				Percent Change
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total	
LOCAL BUS SERVICE									
2 - Market / Brown	12.6	12.8	13.7	13.0	17.5	18.2	16.8	17.5	34.6%
3 - Portland Road	10.1	10.9	12.8	11.3	20.9	20.5	21.1	20.8	84.9%
4 - State Street	10.2	12.5	12.0	11.6	15.0	14.9	15.4	15.1	30.3%
5 - Center Street	11.5	11.3	13.0	11.9	17.5	18.0	17.2	17.6	47.4%
6 - Mission / Fairview Industrial	0.0	2.9	2.9	3.0	4.2	5.0	3.9	4.4	45.8%
7 - Mission / Hawthorne	6.3	6.7	7.0	6.7	8.0	7.9	7.9	7.9	19.0%
8 - 12th / Liberty via Red Leaf	7.4	10.8	11.2	7.4	11.0	12.1	12.0	11.7	58.5%
9 - Cherry / River Road	9.5	9.2	10.4	9.7	11.2	11.5	12.0	11.6	19.3%
11 - Lancaster / Verda	12.7	13.8	14.4	13.6	14.8	16.5	16.0	15.8	15.6%
13 - Silverton Road	10.6	11.4	11.8	11.3	17.7	15.7	15.5	16.3	44.8%
16 - Wallace Road	0.0	7.3	8.9	7.9	9.2	12.6	9.8	10.6	33.5%
17 - Edgewater / Gerth	5.6	6.2	6.7	6.2	7.8	8.2	9.1	8.4	35.9%
18 - 12th / Liberty via Lone Oak	5.3	5.7	6.2	5.7	9.0	8.6	8.5	8.7	51.4%
19 - Broadway / River Road	15.3	15.1	16.9	15.8	17.2	19.1	18.7	18.3	16.3%
21 - South Commercial	15.6	16.4	17.6	16.5	24.7	27.2	25.4	25.8	55.8%
<i>Cherriots Local Totals</i>	<i>10.2</i>	<i>10.6</i>	<i>11.5</i>	<i>10.8</i>	<i>14.1</i>	<i>15.0</i>	<i>14.6</i>	<i>14.6</i>	<i>35.6%</i>
REGIONAL EXPRESS ROUTES									
10X - Woodburn / Salem Express	2.7	2.7	3.3	2.9	2.6	2.4	3.4	2.8	-2.8%
20X - N. Marion Co. / Salem Express	1.7	1.3	1.2	1.4	1.6	2.5	2.3	2.1	53.0%
30X - Santiam / Salem Express	1.1	0.9	1.3	1.1	1.2	1.8	1.4	1.5	30.9%
40X - Polk County / Salem Express	4.3	4.5	4.2	4.3	6.9	6.7	7.3	7.0	60.6%
<i>Cherriots Regional Express Totals</i>	<i>2.8</i>	<i>2.7</i>	<i>2.8</i>	<i>2.7</i>	<i>3.8</i>	<i>3.9</i>	<i>4.3</i>	<i>4.0</i>	<i>45.2%</i>
LIFT									
ADA	1.8	1.7	1.8	1.7	1.9	1.9	2.1	2.0	13.4%
DD53	1.4	1.4	1.6	1.5	1.7	1.8	2.3	2.0	33.1%
<i>Cherriots LIFT Totals</i>	<i>1.7</i>	<i>1.7</i>	<i>1.8</i>	<i>1.7</i>	<i>1.9</i>	<i>1.9</i>	<i>2.1</i>	<i>2.0</i>	<i>14.7%</i>

Table 17. Saturday Year-To-Date Total Revenue Hours, Revenue Miles, and Boardings

Route	Revenue Hours		Percent Change	Revenue Miles		Percent Change	Boardings		Percent Change
	FY22	FY23		FY22	FY23		FY22	FY23	
LOCAL BUS SERVICE									
2 - Market / Brown	1,008	1,035	2.7%	12,865	12,940	0.6%	12,622	17,260	36.7%
3 - Portland Road	555	570	2.7%	6,477	6,650	2.7%	5,915	10,301	74.2%
4 - State Street	566	582	2.8%	5,575	5,718	2.6%	6,106	8,374	37.1%
5 - Center Street	1,018	1,041	2.3%	11,547	11,865	2.8%	12,315	16,329	32.6%
6 - Mission / Fairview Industrial	777	804	3.5%	11,714	12,102	3.3%	2,209	3,094	40.1%
7 - Mission / Hawthorne	537	551	2.6%	6,860	7,059	2.9%	3,415	4,215	23.4%
8 - 12th / Liberty via Red Leaf	806	833	3.3%	10,939	11,183	2.2%	5,869	8,770	49.4%
9 - Cherry / River Road	572	588	2.8%	8,376	8,588	2.5%	4,974	6,479	30.3%
11 - Lancaster / Verda	2,051	2,108	2.8%	25,994	26,629	2.4%	25,436	33,396	31.3%
13 - Silverton Road	501	514	2.6%	4,760	4,835	1.6%	5,015	7,968	58.9%
16 - Wallace Road	322	330	2.5%	4,258	4,361	2.4%	2,610	3,124	19.7%
17 - Edgewater / Gerth	999	1,020	2.1%	7,667	7,837	2.2%	6,109	8,390	37.3%
18 - 12th / Liberty via Lone Oak	805	827	2.7%	10,777	10,994	2.0%	4,908	7,034	43.3%
19 - Broadway / River Road	988	1,014	2.6%	12,800	13,186	3.0%	15,220	19,537	28.4%
21 - South Commercial	992	1,017	2.5%	12,219	12,368	1.2%	15,304	23,391	52.8%
<i>Cherriots Local Y-T-D Total</i>	<i>12,497</i>	<i>12,834</i>	<i>2.7%</i>	<i>152,828</i>	<i>156,315</i>	<i>2.3%</i>	<i>128,027</i>	<i>177,662</i>	<i>38.8%</i>
REGIONAL EXPRESS ROUTES									
10X - Woodburn / Salem Express	267	274	2.6%	5,620	5,801	3.2%	674	751	11.4%
20X - N. Marion Co. / Salem Express	329	333	1.2%	7,946	7,840	-1.3%	407	606	48.9%
30X - Santiam / Salem Express	259	266	2.7%	6,190	6,385	3.2%	313	422	34.8%
40X - Polk County / Salem Express	476	538	13.0%	10,385	11,406	9.8%	1,815	3,218	77.3%
<i>Cherriots Regional Express Y-T-D Total</i>	<i>1,331</i>	<i>1,411</i>	<i>6.0%</i>	<i>30,141</i>	<i>31,432</i>	<i>4.3%</i>	<i>3,209</i>	<i>4,997</i>	<i>55.7%</i>
LIFT									
ADA	2,127	2,079	-2.3%	24,099	24,755	2.7%	3,650	4,131	13.2%
DD53	178	169	-5.1%	2,851	2,598	-8.9%	254	299	17.7%
<i>Cherriots LIFT Y-T-D Total</i>	<i>2,305</i>	<i>2,248</i>	<i>-2.5%</i>	<i>26,950</i>	<i>27,353</i>	<i>1.5%</i>	<i>3,904</i>	<i>4,430</i>	<i>13.5%</i>

Table 18. Saturday Fare Type and Category Usage

Cherriots Local															
Fare Types	Full Fare			Reduced Fare			Youth Fare			Youth Zero Pass*			Free		
	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change
30 Day Pass	8,906	11,158	25.3%	7,870	9,644	22.5%	1,482	N/A	N/A	-	-	-	-	-	-
Day Pass	6,744	7,249	7.5%	6,378	6,167	-3.3%	6,103	N/A	N/A	-	-	-	-	-	-
Cash	1,890	1,888	-0.1%	430	481	11.9%	532	N/A	N/A	-	-	-	-	-	-
Free	-	-	-	-	-	-	-	-	-	8,117	16,811	107.1%	1,762	1,663	-5.6%
Totals	17,540	20,295	15.7%	14,678	16,292	11.0%	8,117	N/A	N/A	8,117	15,016	85.0%	1,762	1,663	-5.6%
Cherriots Regional															
Fare Types	Full Fare			Reduced Fare			Youth Fare			Youth Zero Pass*			Free		
	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change
Monthly Pass	55	101	83.6%	26	33	26.9%	12	N/A	N/A	-	-	-	-	-	-
Day Pass	265	226	-14.7%	168	95	-43.5%	42	N/A	N/A	-	-	-	-	-	-
Universal Pass	-	178	N/A	-	56	N/A	-	N/A	N/A	-	-	-	-	-	-
Cash	401	376	-6.2%	96	159	65.6%	125	N/A	N/A	-	-	-	-	-	-
Free	-	-	-	-	-	-	-	-	-	179	506	182.7%	35	41	17.1%
Totals	721	881	22.2%	290	343	18.3%	179	N/A	N/A	179	506	182.7%	35	41	17.1%

*Q3 2022 Youth Zero Pass numbers are the total of all Youth Fares collected that quarter. Youth Fare categories were collected prior to the implementation of the Youth Zero Pass program on Sep 4, 2022.

Table 19. Sunday Total Revenue Hours

Route	FY22 Q3				FY23 Q3				
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total	
LOCAL BUS SERVICE									
2 - Market / Brown	65	52	52	169	52	52	52	156	
3 - Portland Road	65	52	52	169	52	52	52	156	
4 - State Street	67	54	53	174	54	54	54	162	
5 - Center Street	65	52	52	169	52	52	52	156	
7 - Mission / Hawthorne	63	50	50	163	50	50	50	150	
8 - 12th / Liberty via Red Leaf	65	52	52	169	52	52	52	156	
9 - Cherry / River Road	67	54	54	175	54	54	54	162	
11 - Lancaster / Verda	250	200	200	650	200	200	200	600	
13 - Silverton Road	64	51	51	166	51	51	51	153	
17 - Edgewater / Gerth	65	52	52	169	52	52	52	156	
19 - Broadway / River Road	64	51	52	167	51	51	51	153	
21 - South Commercial	64	51	52	167	51	51	51	153	
<i>Cherriots Local Totals</i>	964	771	772	2,507	771	771	771	2,313	
LIFT									
ADA	111	123	130	364	123	123	130	376	
DD53	2	5	11	18	12	9	5	26	
<i>Cherriots LIFT Totals</i>	113	128	141	382	135	132	135	402	

Table 20. Sunday Average Revenue Hours / Day

Route (Service Days)	FY22 Q3				FY23 Q3				Percent Change
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total	
	5	4	4	13	4	4	4	12	
LOCAL BUS SERVICE									
2 - Market / Brown	13.0	13.0	13.0	13.0	13.0	13.0	13.0	13.0	0.0%
3 - Portland Road	13.0	13.0	13.0	13.0	13.0	13.0	13.0	13.0	0.0%
4 - State Street	13.4	13.5	13.3	13.4	13.5	13.5	13.5	13.5	0.9%
5 - Center Street	13.0	13.0	13.0	13.0	13.0	13.0	13.0	13.0	0.0%
7 - Mission / Hawthorne	12.6	12.5	12.5	12.5	12.5	12.5	12.5	12.5	-0.3%
8 - 12th / Liberty via Red Leaf	13.0	13.0	13.0	13.0	13.0	13.0	13.0	13.0	0.0%
9 - Cherry / River Road	13.4	13.5	13.5	13.5	13.5	13.5	13.5	13.5	0.3%
11 - Lancaster / Verda	50.0	50.0	50.0	50.0	50.0	50.0	50.0	50.0	0.0%
13 - Silverton Road	12.8	12.8	12.8	12.8	12.8	12.8	12.8	12.8	-0.2%
17 - Edgewater / Gerth	13.0	13.0	13.0	13.0	13.0	13.0	13.0	13.0	0.0%
19 - Broadway / River Road	12.8	12.8	13.0	12.8	12.8	12.8	12.8	12.8	-0.7%
21 - South Commercial	12.8	12.8	13.0	12.8	12.8	12.8	12.8	12.8	-0.7%
<i>Cherriots Local Totals</i>	<i>192.8</i>	<i>192.8</i>	<i>193.0</i>	<i>192.8</i>	<i>192.8</i>	<i>192.8</i>	<i>192.8</i>	<i>192.8</i>	<i>0.0%</i>
LIFT									
ADA	22.2	30.8	32.5	28.0	30.8	30.8	32.5	31.3	11.9%
DD53	0.4	1.3	2.8	1.4	3.0	2.3	1.3	2.2	56.5%
<i>Cherriots LIFT Totals</i>	<i>22.6</i>	<i>32.0</i>	<i>35.3</i>	<i>29.4</i>	<i>33.8</i>	<i>33.0</i>	<i>33.8</i>	<i>33.5</i>	<i>14.0%</i>

Table 21. Sunday Total Revenue Miles

Route	FY22 Q3				FY23 Q3			
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total
LOCAL BUS SERVICE								
2 - Market / Brown	805	644	644	2,093	644	644	644	1,932
3 - Portland Road	758	606	606	1,970	606	606	606	1,818
4 - State Street	656	525	525	1,706	525	525	525	1,575
5 - Center Street	739	592	591	1,922	591	592	592	1,775
7 - Mission / Hawthorne	801	641	641	2,083	641	641	641	1,923
8 - 12th / Liberty via Red Leaf	826	661	661	2,148	661	661	661	1,983
9 - Cherry / River Road	985	788	788	2,561	788	788	788	2,364
11 - Lancaster / Verda	3,086	2,469	2,469	8,024	2,469	2,469	2,469	7,407
13 - Silverton Road	591	473	473	1,537	473	473	472	1,418
17 - Edgewater / Gerth	497	397	397	1,291	397	397	397	1,191
19 - Broadway / River Road	835	668	668	2,171	668	668	668	2,004
21 - South Commercial	784	627	627	2,038	627	627	627	1,881
<i>Cherriots Local Totals</i>	<i>11,363</i>	<i>9,091</i>	<i>9,090</i>	<i>29,544</i>	<i>9,090</i>	<i>9,091</i>	<i>9,090</i>	<i>27,271</i>
LIFT								
ADA	1,172	1,338	1,295	2,633	1,331	1,315	1,382	4,028
DD53	38	71	145	254	139	98	55	292
<i>Cherriots LIFT Totals</i>	<i>1,210</i>	<i>1,409</i>	<i>1,440</i>	<i>4,059</i>	<i>1,470</i>	<i>1,413</i>	<i>1,437</i>	<i>4,320</i>

Table 22. Sunday Average Revenue Miles / Day

Route (Service Days)	FY22 Q3				FY23 Q3				Percent Change
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total	
	5	4	4	13	4	4	4	12	
LOCAL BUS SERVICE									
2 - Market / Brown	161.0	161.0	161.0	161.0	161.0	161.0	161.0	161.0	0.0%
3 - Portland Road	151.6	151.5	151.5	151.5	151.5	151.5	151.5	151.5	0.0%
4 - State Street	131.2	131.3	131.3	131.2	131.3	131.3	131.3	131.3	0.0%
5 - Center Street	147.8	148.0	147.8	147.8	147.8	148.0	148.0	147.9	0.0%
7 - Mission / Hawthorne	160.2	160.3	160.3	160.2	160.3	160.3	160.3	160.3	0.0%
8 - 12th / Liberty via Red Leaf	165.2	165.3	165.3	165.2	165.3	165.3	165.3	165.3	0.0%
9 - Cherry / River Road	197.0	197.0	197.0	197.0	197.0	197.0	197.0	197.0	0.0%
11 - Lancaster / Verda	617.2	617.3	617.3	617.2	617.3	617.3	617.3	617.3	0.0%
13 - Silverton Road	118.2	118.3	118.3	118.2	118.3	118.3	118.0	118.2	-0.1%
17 - Edgewater / Gerth	99.4	99.3	99.3	99.3	99.3	99.3	99.3	99.3	-0.1%
19 - Broadway / River Road	167.0	167.0	167.0	167.0	167.0	167.0	167.0	167.0	0.0%
21 - South Commercial	156.8	156.8	156.8	156.8	156.8	156.8	156.8	156.8	0.0%
<i>Cherriots Local Totals</i>	<i>2,272.6</i>	<i>2,272.8</i>	<i>2,272.5</i>	<i>2,272.6</i>	<i>2,272.5</i>	<i>2,272.8</i>	<i>2,272.5</i>	<i>2,272.6</i>	<i>0.0%</i>
LIFT									
ADA	234.4	334.5	323.8	202.5	332.8	328.8	345.5	335.7	65.7%
DD53	7.6	17.8	36.3	19.5	34.8	24.5	13.8	24.3	24.5%
<i>Cherriots LIFT Totals</i>	<i>242.0</i>	<i>352.3</i>	<i>360.0</i>	<i>312.2</i>	<i>367.5</i>	<i>353.3</i>	<i>359.3</i>	<i>360.0</i>	<i>15.3%</i>

Table 23. Sunday Total Boardings

Route	FY22 Q3				FY23 Q3			
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total
LOCAL BUS SERVICE								
2 - Market / Brown	788	685	697	2,170	935	1,006	1,026	2,967
3 - Portland Road	521	419	435	1,375	606	621	563	1,790
4 - State Street	496	478	486	1,460	602	705	634	1,941
5 - Center Street	644	522	550	1,716	918	1,065	834	2,817
7 - Mission / Hawthorne	275	276	254	805	294	348	304	946
8 - 12th / Liberty via Red Leaf	488	432	420	1,340	675	752	744	2,171
9 - Cherry / River Road	532	548	454	1,534	577	709	632	1,918
11 - Lancaster / Verda	2,048	1,852	1,815	5,715	2,179	2,319	2,005	6,503
13 - Silverton Road	451	385	461	1,297	589	667	609	1,865
17 - Edgewater / Gerth	301	362	307	970	462	551	493	1,506
19 - Broadway / River Road	786	694	693	2,173	1,137	1,294	1,110	3,541
21 - South Commercial	846	816	809	2,471	1,071	1,205	1,058	3,334
<i>Cherriots Local Totals</i>	<i>8,176</i>	<i>7,469</i>	<i>7,381</i>	<i>23,026</i>	<i>10,045</i>	<i>11,242</i>	<i>10,012</i>	<i>31,299</i>
LIFT								
ADA	171	214	221	606	229	253	230	712
DD53	4	6	12	22	22	18	11	51
<i>Cherriots LIFT Totals</i>	<i>175</i>	<i>220</i>	<i>233</i>	<i>628</i>	<i>251</i>	<i>271</i>	<i>241</i>	<i>763</i>

Table 24. Sunday Average Boardings / Day

Route	FY22 Q3				FY23 Q3				Percent Change
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total	
(Service Days)	5	4	4	13	4	4	4	12	
LOCAL BUS SERVICE									
2 - Market / Brown	157.6	171.3	174.3	166.9	233.8	251.5	256.5	247.3	48.1%
3 - Portland Road	104.2	104.8	108.8	105.8	151.5	155.3	140.8	149.2	41.0%
4 - State Street	99.2	119.5	121.5	112.3	150.5	176.3	158.5	161.8	44.0%
5 - Center Street	128.8	130.5	137.5	132.0	229.5	266.3	208.5	234.8	77.8%
7 - Mission / Hawthorne	55.0	69.0	63.5	61.9	73.5	87.0	76.0	78.8	27.3%
8 - 12th / Liberty via Red Leaf	97.6	108.0	105.0	103.1	168.8	188.0	186.0	180.9	75.5%
9 - Cherry / River Road	106.4	137.0	113.5	118.0	144.3	177.3	158.0	159.8	35.5%
11 - Lancaster / Verda	409.6	463.0	453.8	439.6	544.8	579.8	501.3	541.9	23.3%
13 - Silverton Road	90.2	96.3	115.3	99.8	147.3	166.8	152.3	155.4	55.8%
17 - Edgewater / Gerth	60.2	90.5	76.8	74.6	115.5	137.8	123.3	125.5	68.2%
19 - Broadway / River Road	157.2	173.5	173.3	167.2	284.3	323.5	277.5	295.1	76.5%
21 - South Commercial	169.2	204.0	202.3	190.1	267.8	301.3	264.5	277.8	46.2%
<i>Cherriots Local Totals</i>	<i>1,635.2</i>	<i>1,867.3</i>	<i>1,845.3</i>	<i>1,771.2</i>	<i>2,511.3</i>	<i>2,810.5</i>	<i>2,503.0</i>	<i>2,608.3</i>	<i>47.3%</i>
LIFT									
ADA	34.2	53.5	55.3	46.6	57.3	63.3	57.5	59.3	27.3%
DD53	0.8	1.5	3.0	1.7	5.5	4.5	2.8	4.3	151.1%
<i>Cherriots LIFT Totals</i>	<i>35.0</i>	<i>55.0</i>	<i>58.3</i>	<i>48.3</i>	<i>62.8</i>	<i>67.8</i>	<i>60.3</i>	<i>63.6</i>	<i>31.6%</i>

Table 25. Sunday Average Boardings / Revenue Hour

Route	FY22 Q3				FY23 Q3				Percent Change
	Jan 2022	Feb 2022	Mar 2022	Total	Jan 2023	Feb 2023	Mar 2023	Total	
LOCAL BUS SERVICE									
2 - Market / Brown	12.1	13.2	13.4	12.8	18.0	19.3	19.7	19.0	48.1%
3 - Portland Road	8.0	8.1	8.4	8.1	11.7	11.9	10.8	11.5	41.0%
4 - State Street	7.4	8.9	9.2	8.4	11.1	13.1	11.7	12.0	42.8%
5 - Center Street	9.9	10.0	10.6	10.2	17.7	20.5	16.0	18.1	77.8%
7 - Mission / Hawthorne	4.4	5.5	5.1	4.9	5.9	7.0	6.1	6.3	27.7%
8 - 12th / Liberty via Red Leaf	7.5	8.3	8.1	7.9	13.0	14.5	14.3	13.9	75.5%
9 - Cherry / River Road	7.9	10.1	8.4	8.8	10.7	13.1	11.7	11.8	35.1%
11 - Lancaster / Verda	8.2	9.3	9.1	8.8	10.9	11.6	10.0	10.8	23.3%
13 - Silverton Road	7.0	7.5	9.0	7.8	11.5	13.1	11.9	12.2	56.0%
17 - Edgewater / Gerth	4.6	7.0	5.9	5.7	8.9	10.6	9.5	9.7	68.2%
19 - Broadway / River Road	12.3	13.6	13.3	13.0	22.3	25.4	21.8	23.1	77.9%
21 - South Commercial	13.2	16.0	15.6	14.8	21.0	23.6	20.7	21.8	47.3%
<i>Cherriots Local Totals</i>	8.5	9.7	9.6	9.2	13.0	14.6	13.0	13.5	47.3%
LIFT									
ADA	1.5	1.7	1.7	1.7	1.9	2.1	1.8	1.9	13.7%
DD53	2.0	1.2	1.1	1.2	1.8	2.0	2.2	2.0	60.5%
<i>Cherriots LIFT Totals</i>	1.5	1.7	1.7	1.6	1.9	2.1	1.8	1.9	15.5%

Table 26. Sunday Year-To-Date Total Revenue Hours, Revenue Miles, and Boardings*

Route	Revenue Hours	Revenue Miles	Boardings
	FY23	FY23	FY23
LOCAL BUS SERVICE			
2 - Market / Brown	481	5,957	8,788
3 - Portland Road	481	5,607	5,527
4 - State Street	496	4,855	5,954
5 - Center Street	481	5,471	8,102
7 - Mission / Hawthorne	464	5,929	2,822
8 - 12th / Liberty via Red Leaf	481	6,114	6,208
9 - Cherry / River Road	498	7,289	5,635
11 - Lancaster / Verda	1,850	22,838	21,259
13 - Silverton Road	472	4,373	5,409
17 - Edgewater / Gerth	481	3,674	4,365
19 - Broadway / River Road	474	6,179	9,883
21 - South Commercial	474	5,800	10,830
<i>Cherriots Local Y-T-D Total</i>	<i>7,133</i>	<i>84,086</i>	<i>94,782</i>
LIFT			
ADA	1,256	14,354	2,325
DD53	68	920	100
<i>Cherriots LIFT Y-T-D Total</i>	<i>1,324</i>	<i>15,274</i>	<i>2,425</i>
*Sunday service began September 5, 2021, therefore, Y-T-D comparisons are not available.			

Table 27. Sunday Fare Type and Category Usage

Cherriots Local	Fare Categories														
	Full Fare			Reduced Fare			Youth Fare			Youth Zero Pass*			Free		
	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change	Q3 2022	Q3 2023	% Change
Fare Types															
30 Day Pass	3,947	4,649	17.8%	4,060	4,949	21.9%	800	N/A	N/A	-	-	-	-	-	-
Day Pass	3,419	3,625	6.0%	2,950	2,573	-12.8%	3,368	N/A	N/A	-	-	-	-	-	-
Cash	1,210	1,177	-2.7%	219	216	-1.4%	330	N/A	N/A	-	-	-	-	-	-
Free	-	-	-	-	-	-	-	-	-	4,498	9,472	110.6%	968	667	-31.1%
Total	8,576	9,451	10.2%	7,229	7,738	7.0%	4,498	N/A	N/A	4,498	8,114	80.4%	968	667	-31.1%

*Q3 2022 Youth Zero Pass numbers are the total of all Youth Fares collected that quarter. Youth Fare categories were collected prior to the implementation of the Youth Zero Pass program on Sep 4, 2022.

Table 28. Rides / Revenue Hour Comparison

LOCAL WEEKDAY		Route	FY22 Q3	FY23 Q3	REGIONAL/LOCAL EXPRESS WEEKDAY		FY22 Q3	FY23 Q3	DEMAND-RESPONSE WEEKDAY		FY22 Q3	FY23 Q3
1	Corridor Routes	Route 21	16.1	20.9	Route 40X		5.7	6.4	LIFT ADA	1.9	2.2	
1	Corridor Routes	Route 3	14.1	19.4	Route 1X		1.7	3.8	LIFT DD53	1.7	2	
1	Corridor Routes	Route 2	13.4	17.3	Route 10X		3.0	3.2	Shop and Ride Dial-a-Ride	1.6	1.6	
1	Corridor Routes	Route 4	13.0	17.2	Route 30X		1.9	2.8	Shop and Ride Shopper Shuttle	0	0	
1	Corridor Routes	Route 19	13.8	17.1	Route 50X		2.0	2.7				
1	Corridor Routes	Route 11	13.4	16.6	Route 20X		1.9	2.4				
1	Corridor Routes	Route 13	9.9	16.4	Route 80X		0.0	0.8				
1	Corridor Routes	Route 8	11.5	16.3	REGIONAL DEVIATED-FIXED ROUTE	FY22 Q3	FY23 Q3					
1	Corridor Routes	Route 5	12.0	16	Route 45		2	1.8				
1	Corridor Routes	Route 18	9.5	12.9								
1	Corridor Routes	Route 9	9.5	12.4								
1	Corridor Routes	Route 17	9.6	8.9								
2	Coverage Routes	Route 16	10.2	15.2								
2	Coverage Routes	Route 23	10.4	11.5								
2	Coverage Routes	Route 14	5.6	8.6								
2	Coverage Routes	Route 7	7.5	8.4								
2	Coverage Routes	Route 6	5.1	6								
2	Coverage Routes	Route 12	3.6	4.7								
2	Coverage Routes	Route 26	2.6	4.3								
2	Coverage Routes	Route 27	2.6	4.2								

LOCAL SATURDAY		Route	FY22 Q3	FY23 Q3
1	Corridor Routes	Route 21	16.5	25.8
1	Corridor Routes	Route 3	11.3	20.8
1	Corridor Routes	Route 19	15.8	18.3
1	Corridor Routes	Route 5	11.9	17.6
1	Corridor Routes	Route 2	13.0	17.5
1	Corridor Routes	Route 13	11.3	16.3
1	Corridor Routes	Route 11	13.6	15.8
1	Corridor Routes	Route 4	11.6	15.1
1	Corridor Routes	Route 8	7.4	11.7
1	Corridor Routes	Route 9	9.7	11.6
1	Corridor Routes	Route 18	5.7	8.7
1	Corridor Routes	Route 17	6.2	8.4
2	Coverage Routes	Route 16	7.9	10.6
2	Coverage Routes	Route 7	6.7	7.9
2	Coverage Routes	Route 6	3.0	4.4

REGIONAL EXPRESS SATURDAY		FY22 Q3	FY23 Q3
Route 40X		4.3	7.0
Route 10X		2.9	2.8
Route 20X		1.4	2.1
Route 30X		1.1	1.5

DEMAND-RESPONSE SATURDAY		FY22 Q3	FY23 Q3
LIFT ADA		1.7	2
LIFT DD53		1.5	2

LOCAL SUNDAY		Route	FY22 Q3	FY23 Q3
1	Corridor Routes	Route 19	13.0	23.1
1	Corridor Routes	Route 21	14.8	21.8
1	Corridor Routes	Route 2	12.8	19
1	Corridor Routes	Route 5	10.2	18.1
1	Corridor Routes	Route 8	7.9	13.9
1	Corridor Routes	Route 13	7.8	12.2
1	Corridor Routes	Route 4	8.4	12
1	Corridor Routes	Route 9	8.8	11.8
1	Corridor Routes	Route 3	8.1	11.5
1	Corridor Routes	Route 11	8.8	10.8
1	Corridor Routes	Route 17	5.7	9.7
2	Coverage Routes	Route 7	4.9	6.3

DEMAND-RESPONSE SUNDAY		FY22 Q3	FY23 Q3
LIFT DD53		1.2	2
LIFT ADA		1.7	1.9

FY23 Q3 Performance Report

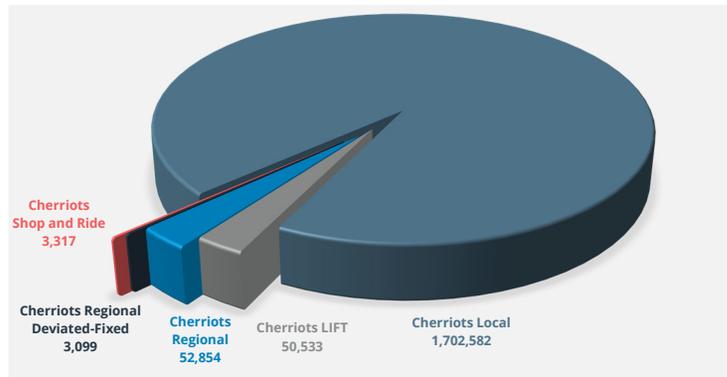
January – March 2023



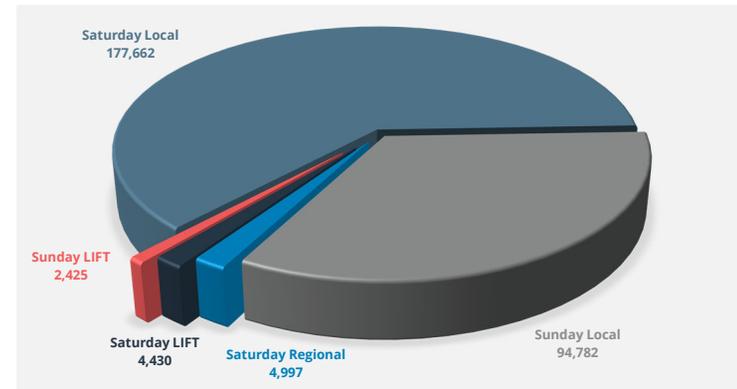
Ridership Totals FY23 Q3

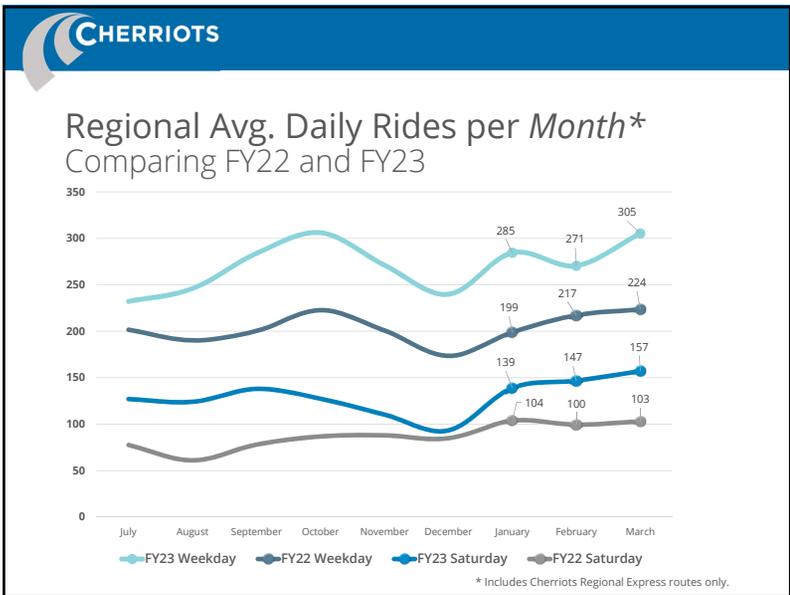
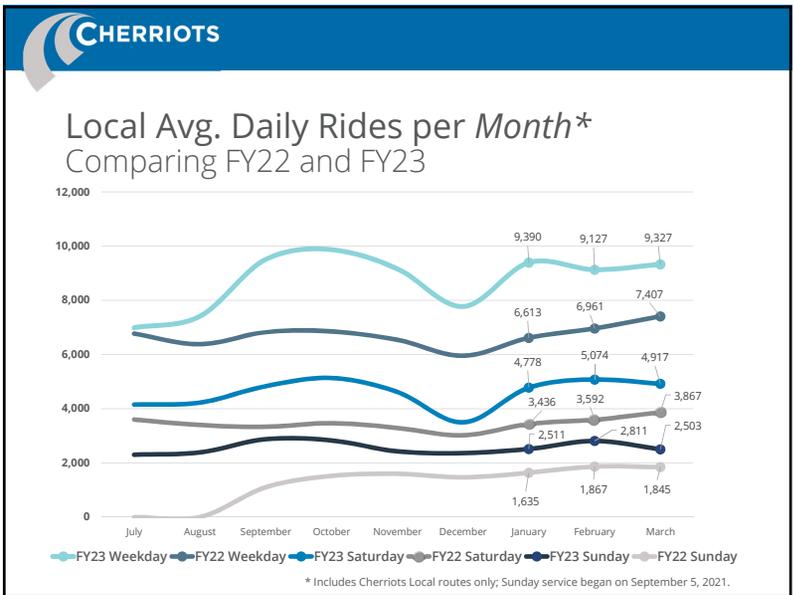
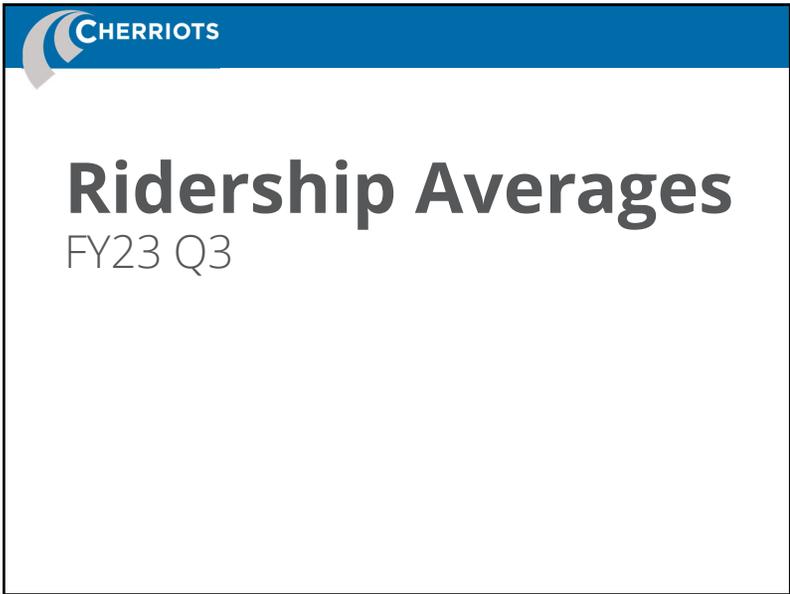
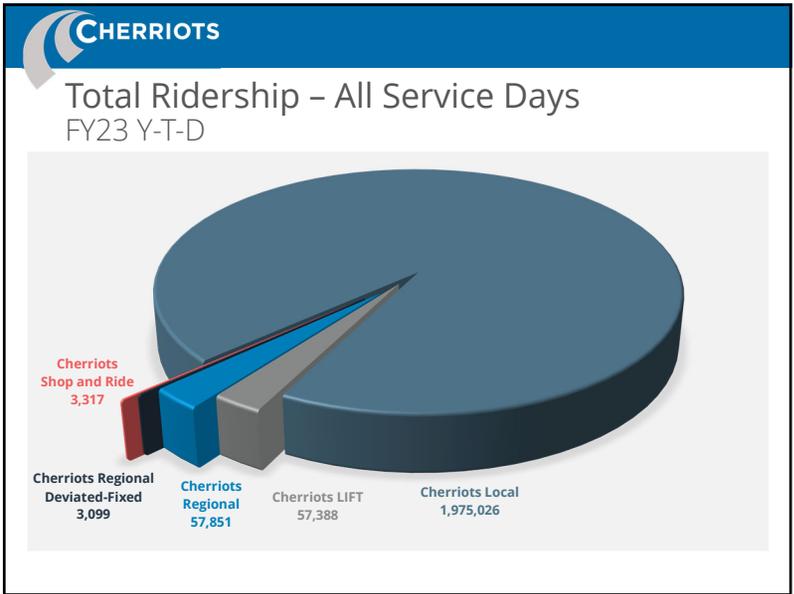


Weekday Total Ridership FY23 Y-T-D



Weekend Total Ridership FY23 Y-T-D

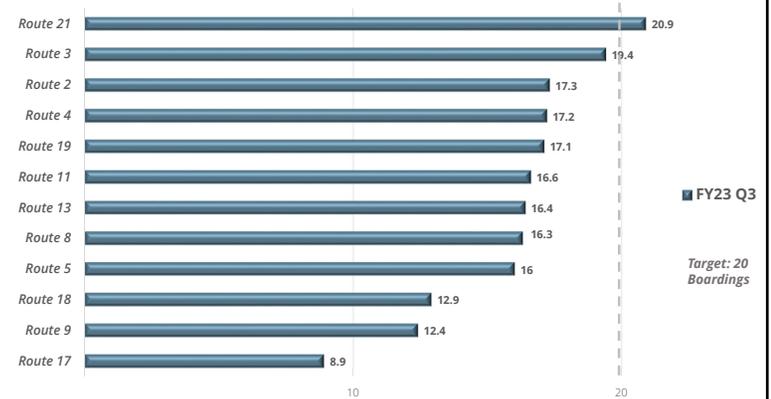




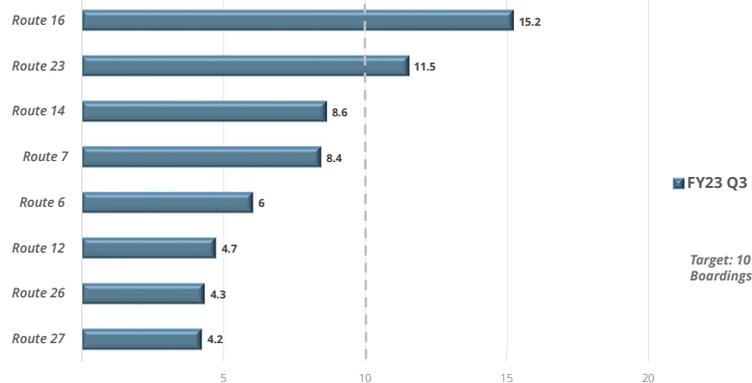
Weekday Averages by Route

FY23 Q3

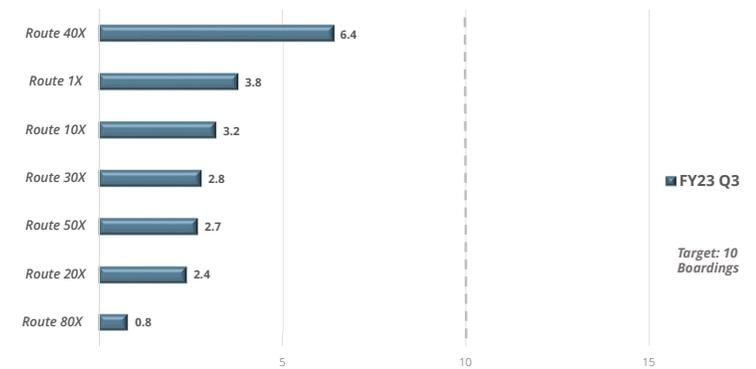
Weekday Rides *per Revenue Hour* Local Bus Service – Corridor Routes



Weekday Rides *per Revenue Hour* Local Bus Routes – Coverage Routes



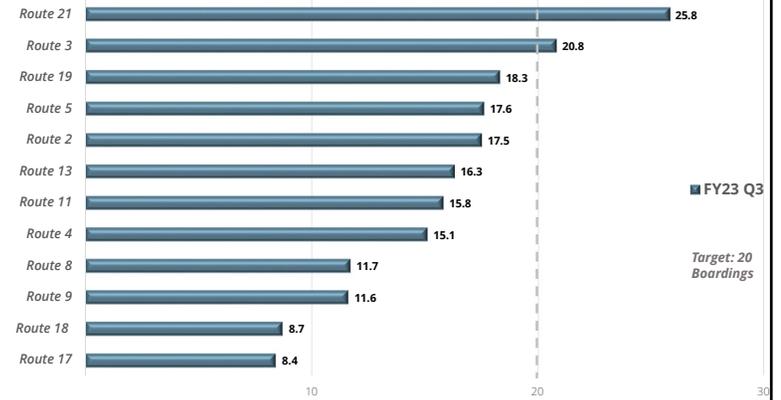
Weekday Rides *per Revenue Hour* Regional and Local Commuter Express Routes



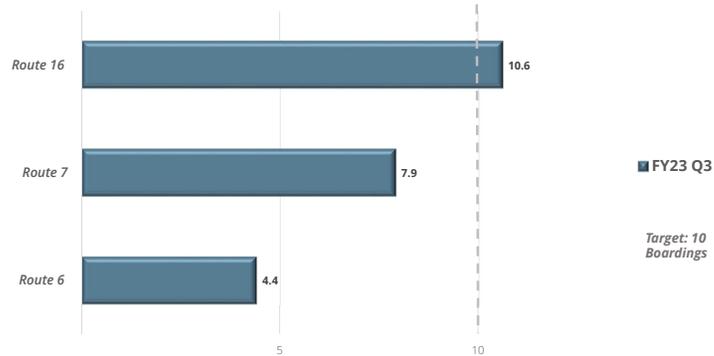
Saturday Averages by Route

FY23 Q3

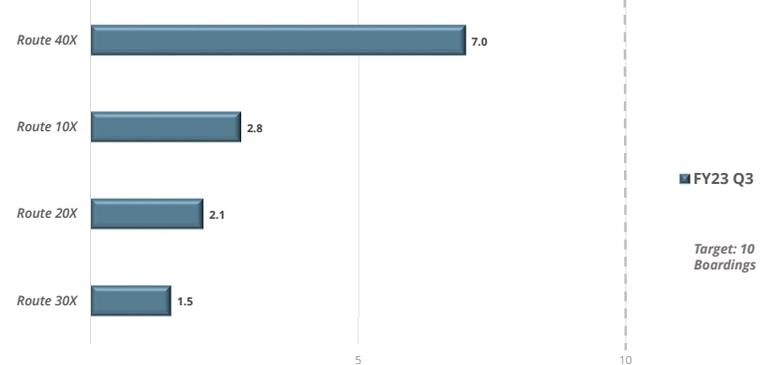
Saturday Rides *per Revenue Hour* Local Bus Service – Corridor Routes



Saturday Rides *per Revenue Hour* Local Bus Routes – Coverage Routes



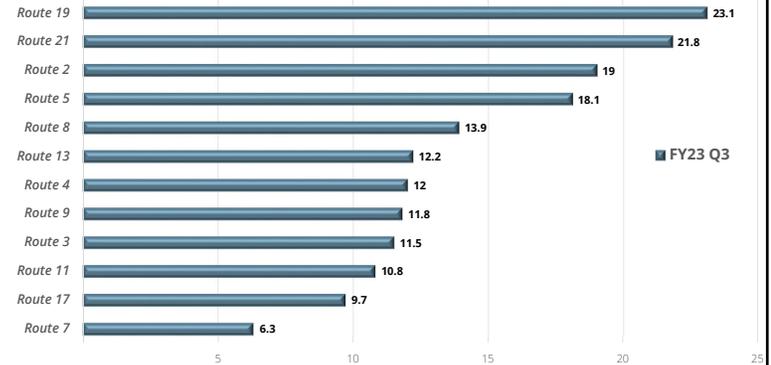
Saturday Rides *per Revenue Hour* Regional Express Routes



Sunday Averages by Route

FY23 Q2

Sunday Rides *per Revenue Hour* Local Bus Service – All Routes



Holiday Ridership

FY23 Q3

Total Holiday Ridership* Comparing FY22 and FY23



* Includes Cherriotics Local routes only.



BOARD MEETING MEMO

Agenda Item VIII.C

To: Board of Directors
From: Denise LaRue, Chief Financial Officer
Thru: Allan Pollock, General Manager
Date: May 25, 2023
Subject: FY2023 Third Quarter Year to Date Finance Report

ISSUE

Shall the Board receive the Third Quarter Year to Date Financial Report for FY2022-23?

BACKGROUND AND FINDINGS

The Board adopts a Budget for the District on an annual basis. The Budget is a plan that contains District resources and requirements.

The quarterly Financial Report provides information about how that plan is being implemented and includes statements for the General Fund, Transportation Programs Fund, and Capital Project Fund. The Finance Report also contains a statement of budget to actual on a non-GAAP basis that shows by fund the legal appropriations by category with actual amounts and variances.

General Fund Revenues:

Passenger Fares are currently at 69% of the annual budget.

Federal Funding is currently at 49% of the annual budget. We receive and record funding when we request reimbursement of funds via drawdowns. The third quarter drawdowns were due to the FTA and processed mid-May.

We have received 101% of the annual budgeted *Property Tax Revenues*. We will receive one more payment near the end of May, but it will be very small.

Interest on Investments is over budget through third quarter, being at 302% of the annual budget.

In total, *Revenues* are at the 76% of budget.

General Fund Expenditures:

The *Total Operating Expenditures* of the General Fund are under budget at 68% of the total annual budget. All divisions in the General Fund are below the anticipated 75% of total budget, with the exception of General Administration. This will be closely monitored prior to the fiscal year end, to ensure that a budget amendment will be completed if necessary.

Transportation Program Fund Revenues:

Passenger Fares are at 82% of annual budget, showing consistent growth as we emerge from the pandemic years.

Federal Funds were not yet reimbursed due to the timing of the drawdown as previously discussed. We will see this revenue in May.

State Funds are slightly below the budget for the third quarter, with a drawdown processed in May.

Transportation Fund Expenditures:

The *Total Transportation Programs Fund* expenditures are at 39% of annual budget. All programs are in line with the spending budget.

Capital Project Fund Revenues:

Total Capital Revenues in the Capital Project Fund are \$1,771,338 (one million, seven hundred and seventy-one thousand, three hundred and thirty-eight dollars) at the end of the third quarter, with the drawdowns for third quarter being processed in May.

Capital Project Fund Expenditures:

Overall the *Capital Project Fund* expenditures are 23% of the annual approved budget.

The Finance Division expenses are for the Tyler Munis software implementation. The Technology and Program Management Division expenses are mainly for bus stops and shelters and various IT Projects. The Operations Division expenses are mainly for various Del Webb Improvements, the CNG Station Replacement and local revenue vehicles.

**Salem Area Mass Transit District
Fiscal Year 2022-23 Financial Report**

**General Fund Revenues/Resources and
Expenses/Requirements Summary**

	Actual Through	Budget Through 3rd	FY2022-23 Adopted and Amended	% of	
	3rd Quarter	Quarter	Budget	Budget	
1 <u>Operating Revenues/Resources</u>					1
2 Passenger Fares	\$ 1,199,300	\$ 1,311,498	\$ 1,748,658	69%	2
3 Federal Funding	9,404,022	14,501,664	19,335,549	49%	3
4 STIF Formula	4,739,858	4,135,383	5,513,835	86%	4
5 Advertising	70,112	-	-		5
6 Miscellaneous	373,317	337,617	450,157	83%	6
7 Property Taxes	14,360,985	10,636,236	14,181,650	101%	7
8 Oregon State In-Lieu	6,753,928	6,000,615	8,000,820	84%	8
9 Interest on Investments	853,863	211,914	282,554	302%	9
10 Renewable Gas Credits	171,026	162,000	216,000	79%	10
11 Operating Revenues/Resources Total	37,926,411	\$ 37,296,927	\$ 49,729,223	76%	11
12 <u>Operating Expenses/Requirements</u>					12
13 General Manager/Board/Strategic Init.	\$ 961,365	\$ 1,025,100	\$ 1,366,781	70%	13
14 Administration	772,773	892,131	1,189,487	65%	14
15 Finance	1,239,208	1,315,980	1,754,571	71%	15
16 Marketing & Communications	1,611,322	1,861,586	2,482,037	65%	16
17 Operations	18,771,814	20,439,093	27,252,024	69%	17
18 Deputy General Manager	1,969,935	2,545,461	3,393,942	58%	18
19 Technology and Program Management	1,158,326	1,410,291	1,880,392	62%	19
20 Unallocated General Administration	945,249	938,133	1,250,856	76%	20
21 Operating Expenses/Requirements Total	\$ 27,429,992	\$ 30,427,775	\$ 40,570,090	68%	21

**Salem Area Mass Transit District
Fiscal Year 2022-23 Financial Report**

Transportation Programs Fund Revenues/Resources and Expenses/Requirements Summary		FY2022-23			% of Budget
		Actual Through 3rd Quarter	Budget Through 3rd Quarter	Adopted and Amended Budget	
1	Transportation Fund Revenues/Resources				1
2	Passenger Fares	\$ 225,040	\$ 196,282	\$ 273,069	82%
2	Federal Funds	311,280	1,932,360	2,898,533	11%
3	State Funds	3,013,974	3,124,904	4,687,361	64%
4	Interest on Investments	22,873	3,912	5,871	390%
5	Transportation Fund Revenues/Resources Total	\$ 3,573,167	\$ 5,257,458	\$ 7,864,834	45%
6	Transportation Fund Expenses/Requirements				6
7	Communication	\$ 145,325	\$ 378,628	\$ 567,900	26%
8	Operations	4,315,837	6,982,770	10,474,047	41%
9	Technology and Program Management	378,612	884,968	1,327,449	29%
10	Transportation Fund Expenses/Requirements Total	\$ 4,839,774	\$ 8,246,366	\$ 12,369,396	39%

**Salem Area Mass Transit District
Fiscal Year 2022-23 Financial Report**

Capital Project Fund Revenues/Resources and Expenses/Requirements Summary		FY2022-23			% of Budget
		Actual Through 3rd Quarter	Budget Through 3rd Quarter	Adopted and Amended Budget	
1	Capital Revenues/Resources				1
2	Federal Funding	\$ 1,022,333	\$ 13,381,152	\$ 20,071,693	5%
3	State STIF Funds	749,005	678,624	1,017,941	74%
4	Capital Revenues/Resources Total	\$ 1,771,338	\$ 14,059,776	\$ 21,089,634	8%

3

**Capital Expenses/Requirements Summary
by Division**

5	Finance	\$ 249,790	\$ 368,093	\$ 490,791	51%	5
7	Technology & Program Management	357,832	\$ 4,367,003	5,822,670	6%	7
8	Operations	5,371,547	\$ 15,078,144	20,104,192	27%	8
9	Capital Expenses/Requirements Total	\$ 5,979,169	\$ 19,813,240	\$ 26,417,653	23%	9

FINANCIAL IMPACT

None. For informational purposes only.

RECOMMENDATION

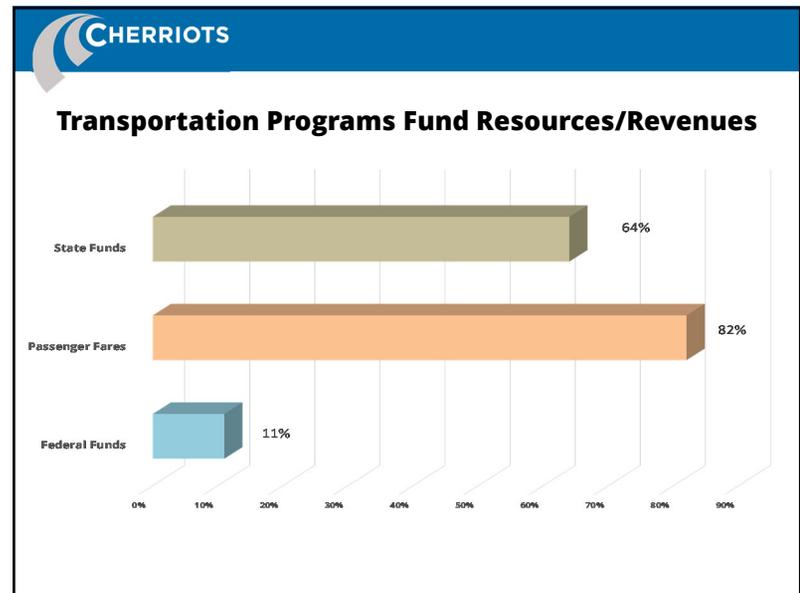
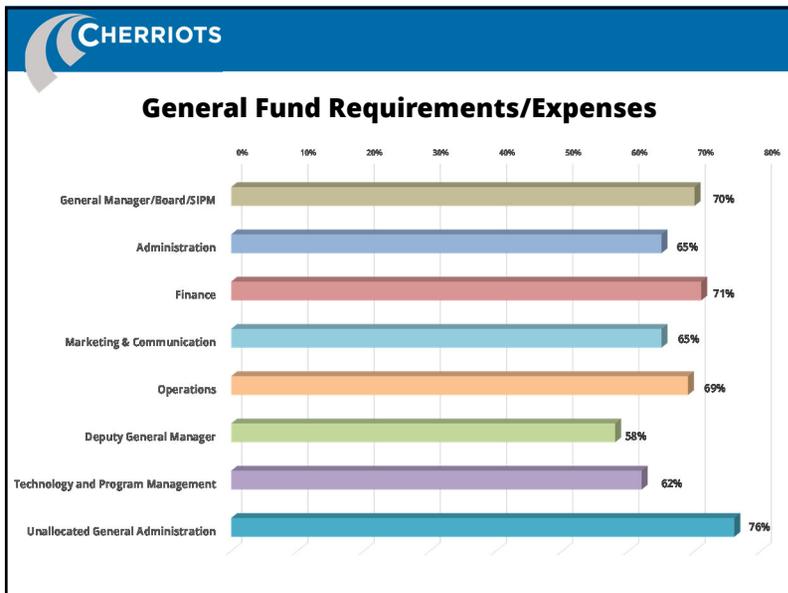
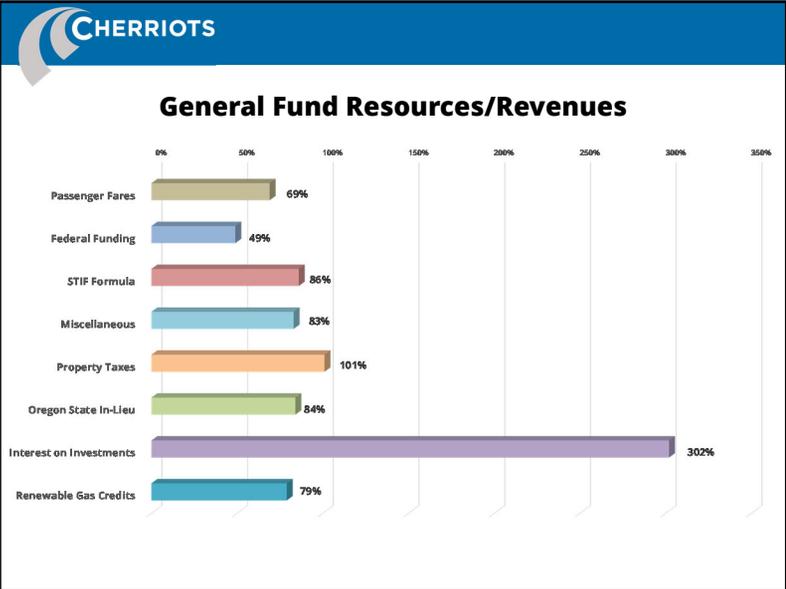
None. For informational purposes only.

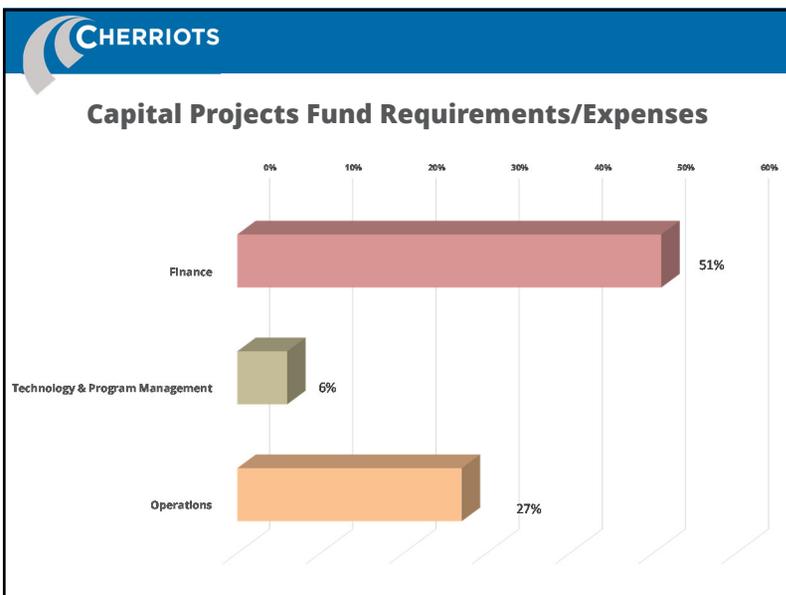
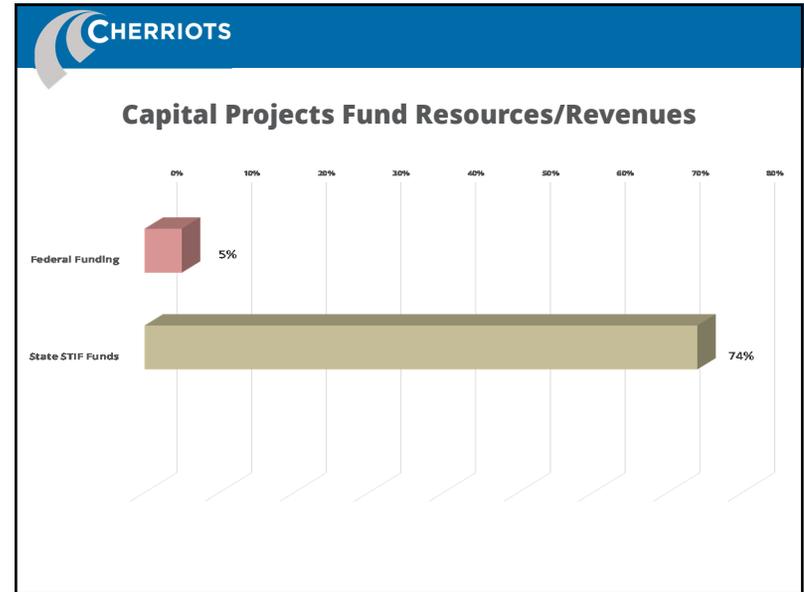
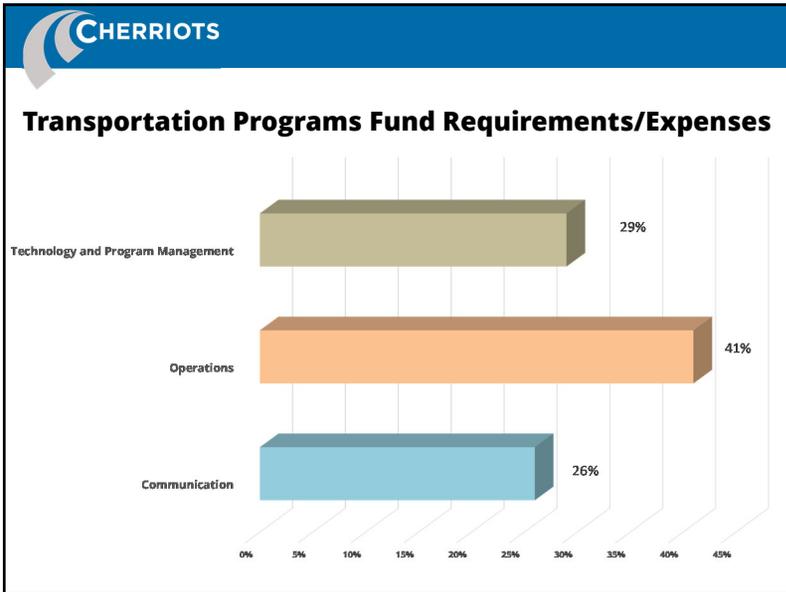
PROPOSED MOTION

None. For informational purposes only.

Third Quarter Financial Report

July 1, 2022 – March 31, 2023





• May I answer any questions?



BOARD MEETING MEMO

Agenda Item VIII.D

To: Board of Directors
From: Seth Hamlin, Customer Service Manager
Thru: Allan Pollock, General Manager
Date: May 25, 2023
Subject: Electronic Fare System Briefing

ISSUE

Shall the Board receive the Electronic Fare System briefing?

BACKGROUND AND FINDINGS

Outlined below is the UMO Project Update to be received.

- I. Introduction
- II. Update on electronic reader implementation
 - a. Reader Installation will be conducted in two (2) parts
 - i. Mounting bracket and wiring install
 - ii. Readers install
- III. Umo marketing plan
 - a. First we will focus on marketing for soft launch
 - i. Specific testing groups
 - ii. Controlled environment
 - iii. Collecting feedback
 - b. Second we will focus on marketing for launch
 - i. Inform the community about
 1. How to set up their Umo account
 2. How to get a Cherriots tap card
 3. How stored value works
 4. The benefits of electronic fare
- IV. Benefits of our new electronic fare system
 - a. Contactless fare payments
 - b. Easy fare management
 - c. Fare capping
 - d. Boarding times

- e. Data collection
- V. Training Plan
 - a. The month of June will be the training month for our staff
 - b. The training will roll out in two (2) phases
 - i. The first phase will be a train the trainer session with our operations and maintenance staff.
 - ii. The second phase will be training our administrative staff.
- VI. Questions

FINANCIAL IMPACT

None. For informational purposes only.

RECOMMENDATION

None. For informational purposes only.

PROPOSED MOTION

None. For informational purposes only.



BOARD MEETING MEMO

Agenda Item X

To: Board of Directors
From: Allan Pollock, General Manager
Date: May 25, 2023
Subject: Board Member Committee Report

ISSUE

Shall the Board report on their activities and committee assignments as representatives of Salem Area Mass Transit District?

BACKGROUND AND FINDINGS

Board members are appointed to local, regional, or national committees. Board members also present testimony at public hearings on specific issues as the need arises on behalf of SAMTD. Board members may take this opportunity to report committee updates or on any meetings or items of note relating to District business.

Subdistrict 1 VACANT	West Salem Business Association
Subdistrict 2 Director Navarro	Keizer Chamber of Commerce Forum Keizer Chamber Government Affairs Committee State Transportation Improvement Fund Advisory Committee
Subdistrict 3 Director Carney	Salem-Keizer Area Transportation Study (SKATS)
Subdistrict 4 Director Hinojos Pressey	
Subdistrict 5 Director Davidson	Mid-Willamette Valley Council of Governments (MWVCOG) Salem Chamber Public Policy Committee
Subdistrict 6 Director Duncan	Diversity, Equity, and Inclusion Committee SEDCOR Mid-Willamette Area Commission on Transportation (MWACT)
Subdistrict 7 Director Holmstrom	Community Advisory Committee